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Governor Baker Announces $82.7 Million MBTA Winter Resiliency Plan
Urge legislature to act on reform legislation to improve MBTA finances and operations

BOSTON – Today, Governor Charlie Baker, Secretary of Transportation Stephanie Pollack and Interim MBTA General Manager Frank DePaola announced an $82.7 million MBTA Winter Resiliency Plan for investments this summer and over the next five years in snow removal equipment, infrastructure upgrades and operations during harsh weather to improve service reliability. Governor Baker also stressed the need for legislative action on An Act for a Reliable, Sustainable MBTA to secure long term improvements at the T.

“In the event of another harsh winter, it is critical we are prepared. We also hope the legislature will act before the end of this session to deliver the reforms necessary to address the underlying financial and management challenges at the MBTA,” said Governor Baker. “These investments and contingency plans are important for day-to-day operations and emergency service. But, without the flexibility and dedicated oversight of a Fiscal Management and Control Board and the reforms we outlined, the T will continue to fail its stress tests for commuters and taxpayers who deserve a reliable world class transit system.”

“Fixing the T will require significant reforms and we must focus more directly on the
MBTA’s governance, budgeting and contracting and procurement methods,” said Secretary of Transportation Stephanie Pollack. “As we continue to work with the legislature to achieve the flexibility that is necessary, this dedicated resiliency plan is a first step towards short-term upgrades to improve response and recovery efforts.”

The new resiliency plan was developed based on recommendations by an American Public Transportation Association (APTA) peer review of the MBTA’s winter operations in April, while a special panel appointed by the Governor reviewed and made recommendations to fix the MBTA’s deeper structural, financial and operational problems.

“We learned last winter that in addition to structural reforms, the MBTA needs meaningful improvements to its snow resiliency efforts, including upgrades to infrastructure, operations and equipment,” said Interim MBTA General Manager Frank DePaola. “As we continue to work with the administration and our peer agencies to improve service reliability, we look forward to implementing these plans that are essential to reducing the amount and length of service disruptions during severe weather.”

The $82.7 million MBTA Winter Resiliency Plan will be funded through $62 million in federal formula funds for capital investments, $10 million in non-federal, MBTA capital funds, and $11.7 million in operating funds. The plan will be presented to the MassDOT Board for approval next week and focus on the following priorities to more effectively mitigate the frequency, length and magnitude of system disruptions to public transit during severe weather.

**Infrastructure**

- Third rail replacements and heater upgrades on vulnerable outdoor sections of the Red and Orange Lines.

- Snow fence installation along the Red and Orange Lines to mitigate snow drift accumulation.

- Repairs to vehicle maintenance facilities and structures to further maximize recovery efforts.

- Emergency power generators to supplement existing subway and facility power as needed.

- Track access improvements for larger snow removal and track work equipment on the Red Line.
**Equipment**

- New and rehabilitated specialized snow removal equipment to increase removal capacity and reduce use of passenger vehicles.

- For passenger vehicles, vehicle-borne anti-icing equipment, modifications to air and propulsion system resiliency and an increased stock of traction motors to improve availability.

**Operations**

- Additional snow removal contract services, as needed, to remove snow and ice at stations, facilities and other critical operations areas.

- Training and staffing of a Field Inspection Team to be deployed during weather events to monitor staff and contractor field activities clearing snow and returning tracks to an operational status.

- Adoption of incident management software in coordination with the MassDOT Highway Division to track deployment of snow removal operations across the system.

- Formal establishment of an as needed inmate snow removal assistance program with the Department of Corrections to augment and streamline the services provided this winter.

- Further coordination of interagency planning with the Massachusetts Emergency Management Agency, state agencies and local municipalities to identify efficiencies and synergies in snow removal.

- Similar resiliency enhancements to the commuter rail network.

- Revisions to the MBTA’s severe winter weather operations protocols and customer notification practices to ensure more information, customer safety and the protection of equipment and facilities.

The right of way improvements on the Orange and Red Lines will be scheduled to occur this summer and fall and the MBTA will notify customers of any service impacts required to enable the upgrades as these projects are implemented.

In April, Governor Baker [filed legislation](https://www.mass.gov/files/doc/legislation/baker/2023/hr0001-hr0005.pdf) based on the special panel’s
recommendations to establish a Fiscal Management and Control Board (FMCB) and Chief Administrator to oversee the MBTA’s operations and finances, create capital plans and expand the MassDOT Board. An Act for a Reliable, Sustainable MBTA also introduces reporting and audit requirements and lifts procurement restrictions on the MBTA.

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