

**UNIVERSITY OF MASSACHUSETTS  
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE JOINT MEETING OF THE  
COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS AND THE  
COMMITTEE ON ADMINISTRATION AND FINANCE**

**Wednesday, April 1, 2015; 8:00 a.m.  
Amherst Room  
225 Franklin Street – 33<sup>rd</sup> Floor  
Boston, Massachusetts**

**Committee Members present:** Chairs Lee (CASA) and Buonomo (A&F); Vice Chairs Osterhaus-Houle (CASA) and King-Shaw, Jr. (A&F); Trustees Campbell, Carpmann, Collins, Freudson, Fubini, Furman, Geoffroy, Lowe, Miller, Mullan, O'Brien, Peyser and Thomas; Chairman Woolridge

**Committee Members Absent:** Trustees Gomez, Johnston, Peters and Xifaras

**University Administration:** President Caret; General Counsel Heatwole; Senior Vice Presidents Williams and Wilda; Chancellors Subbaswamy, Motley, Grossman, Meehan and Collins

**Faculty Representatives:** Professor May, UMass Amherst

**Documents Used:**

- Meeting Minutes, November 19, 2014 (CASA, Open Session)
- Meeting Minutes, November 19, 2014 (CASA, Executive Session)
- Meeting Minutes, December 3, 2014 (A&F, Open Session)
- M.A. in History, UMass Lowell, Doc. T15-004
- M.S. in Business Analytics, UMass Lowell, Doc. T15-005
- M.S. in Engineering Management, UMass Lowell, Doc. T15-006
- B.S. in Engineering in Biomedical Engineering, UMass Lowell, Doc. T15-007
- Establishment of the School of Pharmacy and Pharmaceutical Sciences, UMass Lowell, Doc. T15-017
- Rescinding of the Designation of the Department of Computer Science as the School of Computer Science AND Establishment of the College of Information and Computer Sciences, UMass Amherst, Doc. T15-016
- Establishment of the Earl Stafford Endowed Professorship, UMass Amherst, Doc. T15-026
- Establishment of the Deval L. Patrick Chair in Social, Political, and Economic Innovation, UMass Boston, Doc. T15-027
- Review of the Quarterly Capital Report and Approval of Changes to Capital Projects, Doc. T14-089, as amended
- UMass Financial Indicator Peer Comparison, Doc. T15-028
- UMass Medical School Out-of-State Student Enrollments, Doc. T15-025
- Building Authority Update and Rating Agency Summary, Doc. T15-029
- Annual Efficiency and Effectiveness Report, Doc. T15-030

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-Housing Strategy Report, Doc. T15-031

Chair Lee convened the meeting at 8:12 a.m. and stated that due to a full Board agenda and the need to keep the meeting moving forward in a constructive manner, any members of the Committee or others who wish to speak do so through the Chair, noting that all speakers will be limited to three minutes.

Chair Lee stated that the Committee was provided with draft minutes of the November 19, 2014 meeting and Executive Session minutes, and the December 3<sup>rd</sup> minutes of the Committee on Administration and Finance and asked for any corrections. With no corrections, the minutes were approved.

**Reports:**

**Committee on Administration and Finance**

Chair Buonomo began by thanking Chair Woolridge for appointing him Chair of the Administration and Finance Committee. He provided an update on the State's revenue collections through February, which year to date were a total of \$15.170 billion, \$640 million or 4.45% more than at this time last year and 155 million above the year-to-date- benchmark that correspond with the revenue estimates used in the FY15 budget.

Chair Buonomo provided a brief overview of the year-to-date revenue collection breakdowns, University performance, challenges to the Capital and Operating budget going forward at both the system and campus level; future investments, the need for new strategies to bring in revenue to cover the growth in expenses and the development of innovative ways to maximize available funding and resources while preserving the quality for the student, faculty, and stakeholders.

Chair Buonomo also commented on the importance of engagement from the Administrative and Legislative leaders about future capital investments for higher education and that state support for the capital programs should be one of the University's major priorities. He stated that the Committee on Administration and Finance will begin these efforts by collaboration and monitoring the Key Indicators Dashboard to measure performance and plan for the difficult challenges ahead.

**President's Report:**

President Caret reported on the University's priorities and the broad themes system and campus-wide to ensure ongoing student success; the creation of a workforce of educated and engaged citizens; a world class research enterprise; social well-being of students, faculty, and staff and good stewardship of the Commonwealth's resources. President Caret provided highlights from the campuses including: UMass Amherst's *Exploratory Track Program*; the *UTeach Grant* recently awarded to UMass Boston; UMass Dartmouth's College of Nursing *Bridging the Atlantic* program; the series of events held at UMass Lowell signifying the campus's *Renewing the Commitment to the Civil Rights Act* efforts; and the Medical School's Ebola efforts in Liberia.

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President Caret reported on the University's work with the new Administration and Legislative leadership. He highlighted several key budget actions have occurred and are still to come including: 9C reductions and midyear cuts by the Governor to the Executive Branch departments. The midyear reductions impacted the University by \$12.3 million; the University's collective bargaining units have ratified their contracts which were submitted to the Governor for authorization and funding. The University continues to seek state support to fund the remaining unfunded contracts; the University continues to work with the House and Senate on the FY16 budget request. Vice Chair King-Shaw suggested that the University continue to work with the new legislative leadership with the funding request. Trustee Peyser commented on the requests and need for additional conversation with the legislature to meet the University's needs.

**Senior Vice Presidents' Reports:**

Senior Vice President Williams provided an overview of the University's mission and purpose for the joint meeting referencing the Land-grant Morrill Act of 1862. Senior Vice President Wilda asked the Trustees to consider the mission when discussing the action items on the agenda.

Senior Vice President Wilda reported on the University's 2014 financial ratios highlighting the Operating budgets; FTE enrollments; Operating margin; Debt Service to Operations; Primary Reserves; Revenue Composition; Education and General Costs per Student; and Endowment per student for the University's Official Peers and New England Peers. Trustee Fubini requested benchmark information on where the University is relative to its peers and by campus relative to the University system benchmarks. Trustee Fubini also asked about the system's tracking methods for the matriculation rate of each campus. There was a brief discussion on the need and expectation to understand what the University's metrics and targets are going forward. Chair Buonomo stated that the Board should have goals in mind and as chair of the A&F Committee he will work collaboratively with his group and others to achieve and exceed them.

Chair Lee then provided an overview of the CASA items on the agenda.

**Action Items:**

Chair Lee requested the approval of the **M.A. in History, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the M.A. in History at the University of Massachusetts Lowell as contained in Doc. T15-004.

Chair asked for a vote and the motion passed unanimously.

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Chair Lee requested the approval of the **M.S. in Business Analytics, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the M.S. in Business Analytics at the University of Massachusetts Lowell as contained in Doc. T15-005.

The Chair asked for a vote and the motion passed unanimously.

Chair Lee requested the approval of the **M.S. in Engineering Management, University of Massachusetts Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the M.S. in Engineering Management, at the University of Massachusetts Lowell as contained in Doc. T15-006.

The Chair asked for a vote and the motion passed unanimously.

Chair Lee requested the approval of the **B.S. in Engineering in Biomedical Engineering, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the B.S. in Engineering in Biomedical Engineering at the University of Massachusetts Lowell as contained in Doc. T15-007.

The Chair asked for a vote and the motion passed unanimously.

Chair Lee requested the approval of the **Establishment of the School of Pharmacy and the Pharmaceutical Sciences, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

Trustee Peyser indicated that since he was recently appointed to the Board and did not have previous information this item nor felt confident in voting at this time. He requested additional information from Chancellor Meehan and Provost Abdelal. Chancellor Meehan and Provost

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Abdelal provided a brief historical summary on the Establishment of the School of Pharmacy and Pharmaceutical Sciences. President Caret and Senior Vice President Williams also clarified the purpose of the action item.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the Establishment of the School of Pharmacy and the Pharmaceutical Sciences at the University of Massachusetts Lowell as contained in Doc. T15-017.

The Chair asked for a vote and the motion passed. Trustee Peyser abstained.

Chair Lee requested the approval of the **Rescinding the Designation of the Department of Computer Science as the School of Computer Science AND Establishment of the College of Information and Computer Sciences, UMass Amherst.** She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve Rescinding the Designation of the Department of Computer Science as the School of Computer Science AND Establishment of the College of Information and Computer Sciences, University of Massachusetts Amherst as contained in Doc. T15-016.

The Chair asked for a vote and the motion passed unanimously.

Chair Lee then asked for a motion to put Action Items #1-6 on a Consent Agenda for the Board meeting and explained that the Board can approve this item by a single vote, and that no discussion will be permitted.

Trustee Peyser expressed his concerns that no discussion will be permitted once the items are placed on the consent agenda. General Counsel Heatwole indicated that the Board of Trustees By-Laws allows for the provision of a consent agenda and that any member can request that an item be removed from the agenda for further discussion.

Chair Lee stated that due to the need for continued discussion on this item, it will be added as a separate item for full Board action and not be placed on the Consent Agenda.

It was moved and seconded to place Action Items #1-4 and 6 on a Consent Agenda. Chair Lee asked for a vote and the motion passed unanimously.

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Chair Buonomo requested the approval of **The Establishment of the Earl Stafford Endowed Professorships, UMass Amherst**. He indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve The Establishment of the Earl Stafford Endowed Professorships at the University of Massachusetts Amherst as contained in Doc. T15-026.

The Chair asked for a vote and the motion passed unanimously.

Chair Buonomo requested the approval of **The Establishment of the Deval L. Patrick Chair in Social, Political, and Economic Innovation, UMass Boston**. He indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

Chancellor Motley commented that the Chair is in line with the campus' mission and gives an opportunity to build on their work and add to distinguished scholars. He stated that the establishment of the chair will be announced in June at a gala celebrating former Governor Patrick.

It was moved and seconded.

To recommend that the Board take the following action:

To approve The Establishment of the Deval L. Patrick Chair in Social, Political, and Economic Innovation at the University of Massachusetts Boston as contained in Doc. T15-027.

The Chair asked for a vote and the motion passed unanimously.

Chair Buonomo requested the **Review of the Quarterly Capital Report and Approval of Changes to Capital Projects**. He indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

Budget Director Pasquini provided a summary of the Capital Projects. Discussion ensued on the UMass Boston Preliminary Approval to construct a 1,000 bed residence hall.

It was moved and seconded.

To recommend that the Board take the following action:

Pursuant to Trustee Policy T93-122, as amended to approve the following projects under the second vote or "**Full Project Approval**" and to satisfy the University's

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written request that the UMass Building Authority undertake these projects in accordance with Board of Trustees vote T14-090:

<b><u>Campuses</u></b>	<b><u>Project Name</u></b>	<b><u>Full Project Approval</u></b> <b><u>April 2015</u></b>
Amherst	Replace Oil Filled Transformers	\$2,000,000
Boston	Master Plan Phase I: Bayside Expo Center: Separate Utilities and Demolish Buildings, and Make Certain Parking Lot Improvements	\$9,000,000
Dartmouth	Charlton College of Business, Phase II	\$15,000,000
Dartmouth	SMAST / DMF Expansion	\$55,000,000
Medical School (Doc. T14-089, as amended)	MBL South Coast GMP Renovations - Fall River	\$13,000,000

The Chair asked for a vote and the motion passed. Trustee Campbell abstained.

Chair Buonomo then asked for a motion to put Action Items #7-9 on a Consent Agenda for the Board meeting and explained that the Board can approve this item by a single vote, and that no discussion will be permitted.

It was moved and seconded to place the above matter on a Consent Agenda. Chair Buonomo asked for a vote and the motion passed unanimously.

**Discussion Items:**

Senior Vice President Wilda reported on the **UMass Financial Indicator Peer Comparison**. She presented the financial indicators through a Financial Performance Peer Analysis presentation and reported on the operating margin, goals, and targets as emulated by the peer groups.

**Information Items:**

Deputy Chancellor/ Provost Flotte reported the **UMass Medical School Out-of-State Student Enrollments**. He commented on the learning contracts for out of state students and the benefits and opportunities they receive when they attend the Medical School.

Executive Director Filippone provided the **Building Authority Update and Rating Agency Summary**. She highlighted the new projects for each campus, indicating that \$300 million in new dollars was received for building and construction costs. Ms. Filippone reported that 5%

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was budgeted to be spent in interest rates and a lower interest rate of 3.75% was received. She stated that though their credit is positive, the Building Authority will continue to use its resources and work to maintain its strong cash hold of \$700 Million; \$200 Million in commercial paper programing.

Senior Vice President Wilda provided the Annual Efficiency and Effectiveness Report. She highlighted the savings and costs avoided; academic E&E and strategic methods as well as next steps to achieve the goals of the system.

Senior Vice President Wilda provided the Housing Strategy Report. She reported that housing has been looked at on each of the campuses and commented on how critical housing is to the students. Trustee Thomas commented that there is a positive correlation with academic success and on-campus housing, along with safety. He stated that UMass students should not be faced with living in substandard living conditions.

Chair Woolridge then informed the Committee that a group was formed to work with Boston 2024 Olympics initiative. Trustee Campbell serves on the group and will updates on the groups work.

Chair Lee then asked the committee to vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering Appointments with Tenure, UMass Boston, Medical School, Awards of Tenure, UMass Medical School, Honorary Degrees, UMass Lowell, Medical School and Report on Valuation and disposition of real estate, UMass Boston, since an open meeting would have a detrimental effect on the negotiating position of a public body, as permitted by General Laws Chapter 30A, Section 21(6).

Chair Lee announced that the committee will not reconvene in open session.

It was moved, seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for those purposes listed: Chairs Lee and Buonomo voted for the motion as did Vice Chairs Collins and Osterhaus-Houle; Trustees Campbell, Carpman, Furman, Geoffroy, Lowe, Peyser and Thomas; Chairman Woolridge.

The time was 10:46 a.m.

Christina Kelley  
Assistant Secretary to the Board