

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE MEETING OF THE
COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

**Wednesday, June 1, 2016; 10:00 a.m.
University of Massachusetts Club
One Beacon Street – 32nd Floor
Boston, Massachusetts**

Committee Members Present: Chair Lee; Vice Chair Osterhaus-Houle; Trustees Carpman, Furman, O'Brien, O'Neil, Peters, Robinson and Thomas

Other Trustees: Trustee Fubini

Committee Members Absent: Trustees Miller, Peyser, Roh and Xifaras

University Administration: President Meehan; General Counsel Heatwole; Senior Vice President Williams; Chancellors Subbaswamy, Motley, Helm, Moloney and Collins

Faculty Representatives: Professor Lublin, UMass Boston; Associate Professor Abdallah, UMass Lowell

Documents Used:

- Meeting Minutes, March 30, 2016 (Open Session)
- Meeting Minutes, March 30, 2016 (Executive Session)
- B.A. in Education, UMass Lowell, Doc. T16-022
- Appointments to Named Professorships, UMass Amherst, Doc. T16-023
- Policy on Codes of Student Conduct, Doc. T16-029
- Academic Effectiveness and Efficiencies Committee, Doc. T16-035

Chair Lee convened the meeting at 10:08 a.m. and stated that due to a full Board agenda and the need to keep the meeting moving forward in a constructive manner, any members of the Committee or others that wished to speak should do so through the Chair.

Chair Lee stated that the Committee was provided with the draft minutes of the Open Session and Executive Session from the March 30, 2016 meeting and asked for any corrections. With no corrections, the minutes were approved.

Reports:

President's Report

President Meehan congratulated the new UMass alums, including the UMass student Trustees. He then commented on the increasing number of veterans graduating from the UMass campuses and commended the efforts of the Chancellors and their staffs for making each of the campuses a welcoming environment for veterans.

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President Meehan informed the Committee of the tragic Memorial Day incident involving Gina Cappello, the UMass Boston Vice Chancellor for Advancement. Chancellor Motley provided a brief update on the incident and thanked the University community for their outreach. He especially thanked Chancellor Collins and the Medical Center for their support.

President Meehan highlighted several activities across the campuses including, the Honors-to-Honors Transfer Scholarship Program at UMass Amherst; a program for transfer students, and a two-year scholarship program for first-generation, low-income students in the honors programs of the 15 community colleges who are accepted into Commonwealth Honors College via Mass Transfer.

UMass Boston continues to excel in the quality of its students and in the cultural opportunities and experiences those students are having. Four students that received Fulbright scholarships will travel abroad next year. The fellowships offer evidence of significant success by UMass Boston in providing opportunities for its students.

UMass Dartmouth recently completed its first academic year as a doctoral research university having awarded a record number of PhDs in May. As the only doctoral research university in Massachusetts south of Boston, UMass Dartmouth is critical to the development of the regional innovation ecosystem, and shapes its program development agenda around that mission.

Since 2008, the number of graduates at UMass Lowell has nearly doubled this year reflecting the nearly 50% increase in enrollment and the rising student success. This year's commencement eve celebration raised \$1.725 million for the Lowell campus' *Our Legacy, Our Place* campaign and student scholarships.

The Liaison Committee on Medical Education (LCME) approved the Medical School's first regional campus in Springfield, MA, and approved the expansion of the School of Medicine's current class size of 125 students to 150 students. The New England Association of Schools and Colleges (NEASC) also endorsed the regional campus, which will be known as "University of Massachusetts Medical School-Baystate Health (UMMS-Baystate)."

President Meehan commented on the *Boston Globe* article regarding the Pioneer Institute's report asserting that UMass enrolls too many out-of-state students, built new buildings while neglecting its deferred maintenance and debt practices threatened the University's fiscal stability. He stated that the report misrepresented what the University does in attracting out-of-state students. Chancellor Subbaswamy expressed gratitude towards the Pioneer Institute for drawing attention to the fact that students want to come to UMass Amherst for a high class/high quality education.

Trustee Carpman noted the Pioneer's mission statement "an independent, non-partisan, privately funded research organization that seeks to improve the quality of life in Massachusetts through civic discourse and intellectually rigorous, data-driven public policy solutions based on free market principles, individual liberty and responsibility, and the ideal of effective, limited and accountable government." He commented that the think tank is looking to set limits, and stated that the University needs to balance efficiencies so its students don't see limits. Trustee Carpman

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then requested data on the impact on in-state students if out-of-state acceptances were immediately cut.

Senior Vice President's Report

Senior Vice President Williams extended congratulations to all of the new alumni for earning a University of Massachusetts degree and pledged that the University would continue to be good stewards of their Alma Mater in continuing on its current trajectory of ever higher quality and significant impact in transforming their lives as well as the lives of the citizens of the Commonwealth, the nation, and the world.

Senior Vice President Williams commented on the faculty nominations for tenure that will be considered in executive session, noting the relationship between faculty and students and the commitment to renew the faculty and strive for strategic growth. She also commented on the fundamental questions that anchor the University's mission: What do we do? Why do we do it? What do we do well? What do we do not as well? How do we know? What can we do differently? And what can we do without?

Action Items:

Chair Lee requested the approval of the **B.A. in Education, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the B.A. in Education at the University of Massachusetts Lowell as contained in Doc. T16-022.

Provost Pierson reported on the need for the degree. The degree program responds to the shortage of special education teachers, is responsive to the admissions office inquiry for an undergraduate education program, is responsive to the goal of redirecting debt of graduates, and is a creative approach to building an excellence of creative programs.

The Chair asked for a vote and the motion passed unanimously.

President Meehan acknowledged Provost Don Pierson for his remarkable work at UMass Lowell over the course of his career.

Chair Lee then requested the approval of the **Appointments to Named Professorships, UMass Amherst**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

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It was moved and seconded.

To recommend that the Board take the following action:

To concur with the President in the appointment of David Lepak to the Berthiaume Chair in Business Leadership at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Thomas Moliterno to the Earl W. Stafford Professorship in Entrepreneurial Studies at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Dean Robinson to the Terrence Murray Commonwealth Honors College Professorship at the University of Massachusetts Amherst. (Doc. T16-023)

Provost Newman commented on the nominees for appointments to the Named Professorships.

The Chair asked for a vote and the motion passed unanimously.

Chair Lee requested the approval of the **Policy on Codes of Student Conduct**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the Policy on Codes of Student Conduct which sets the requirements for Codes of Student Conduct to be issued by each campus and to authorize the President or his/her designee to issue Standards to be followed by each campus conduct code.

And further, To rescind the current codes of conduct, T94-059. (Doc. T16-029)

General Counsel Heatwole reported that the Policy on Codes of Student Conduct rescinds the current codes of student conduct policies. This new policy is a high level statement by the Board to assure that each campus code provides the essential elements for due process in disciplinary matters. It also provides flexibility to the campuses to make changes to their codes to address new legal requirements or best-practices and campus needs without Board approval.

In response to a question from Trustee Furman on changes to the policy, General Counsel Heatwole stated that each code will not have to be approved at the Board level. The new policy provides for a much more efficient process.

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The Chair asked for a vote and the motion passed unanimously.

Chair Lee then asked for a vote to place Action Items #1-3 on a Consent Agenda for the Board meeting.

It was moved and seconded to place Action Items #1-3 on a Consent Agenda.

The Chair asked for a vote and the motion passed unanimously.

Information Item:

Chancellor Moloney provided an update on the **Academic Effectiveness and Efficiencies Committee**. The Committee is a continuation on the important work already done on academic effectiveness and efficiencies over the past two years under former President Caret. The Committee will continue efforts to foster and encourage cross-campus initiatives that will result in the implementation of best practices around academic effectiveness and efficiencies, as well as identify opportunities for better use of academic programs, and identify opportunities for cross-campus collaboration.

The Committee consists of the Senior Vice President for Academic Affairs, the Provosts' Council and administrators in various areas. Chancellor Moloney was appointed by President Meehan to Chair the Committee. Trustee O'Brien inquired about the Committee's membership and suggested having a student serve on the Committee if there is a student affairs component.

Chair Lee thanked everyone for their participation and comments. Having reflected on her experiences with her daughters, Chair Lee then noted the University's mission "to provide an affordable and accessible education of high quality and to conduct programs of research and public service that advance knowledge and improve the lives of the people of the Commonwealth, the nation, and the world." She commented on UMass educating the Commonwealth's citizenry and stated that UMass cannot be at a lower level or at a lower quality.

Chair Lee then addressed the graduating student Trustees expressing her high expectations of them and stated that UMass is proud of their accomplishments. She encouraged them to press against any and all pressures.

Chair Lee then asked the Committee to vote to enter into **Executive Session** pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of **considering Appointments with Tenure, UMass Amherst, Lowell** and **Awards of Tenure, UMass Amherst, Boston, Dartmouth, Lowell, Medical School** and **Transfers of Tenure, UMass Amherst** and **Honorary Degrees, UMass Dartmouth**.

Chair Lee announced that the Committee would not reconvene in open session.

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter in Executive Session for those purposes listed. Chair Lee voted for the motion

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as did Vice Chair Osterhaus-Houle; Trustees Carpman, Furman, O'Brien, O'Neil, Peters, Robinson and Thomas.

The time was 11:15 a.m.

Zunilka Barrett
Secretary to the Board of Trustees