

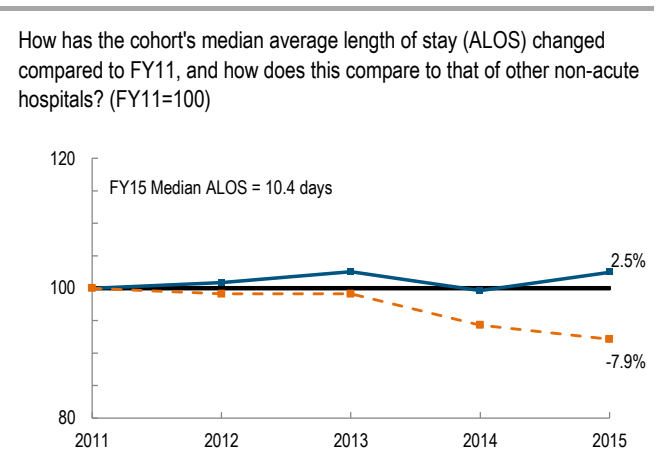
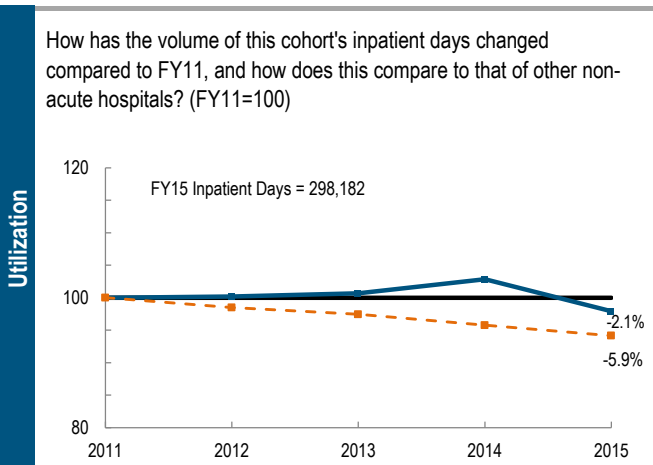
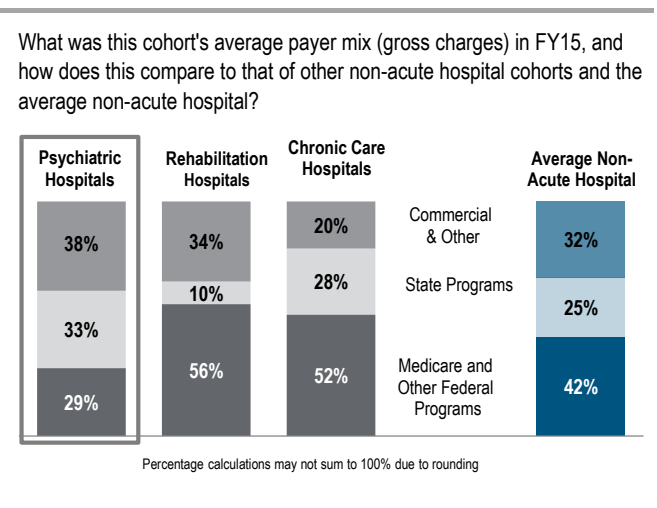
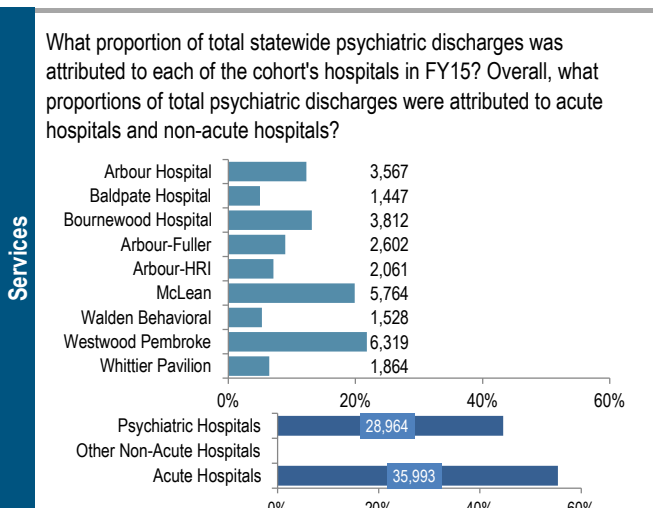
PSYCHIATRIC HOSPITALS

2015 Hospital Profile

Psychiatric hospitals are licensed by the Department of Mental Health (DMH) for psychiatric services, and by the Department of Public Health (DPH) for substance abuse services. Psychiatric hospitals treated 45% of psychiatric discharges in FY15, while acute hospitals treated nearly 55% of the psychiatric discharge in Massachusetts. Psychiatric hospitals offer a variety of mental health services, substance abuse disorder treatments, and inpatient, outpatient, and partial hospitalization services. Eight of the nine psychiatric hospitals earned a profit in FY15. Two new psychiatric hospitals, High Point Hospital and Southcoast Behavior Health opened in 2015 with first data reporting for FY16. A third new psychiatric hospital, TaraVista Behavior Health opened in Fall of 2016 with first data reporting for FY17.

Hospitals in Cohort:	
Arbour Hospital	McLean Hospital
Baldpate Hospital	Walden Behavioral Care
Bournewood Hospital	Westwood Pembroke Hospital
Arbour-Fuller Hospital	Whittier Pavilion
Arbour-HRI Hospital	

Total Beds:		Average Public Payer Mix:	
971 (26.1% of total non-acute hospitals)		62.0%, < total non-acute hospitals (67.6%)	
Median % Occupancy:		Total Gross Revenue in FY15:	
82.5%, > total non-acute hospitals (79.1%)		\$618 million (26.3% of total non-acute hospitals)	
Total Inpatient Days:		Inpatient: Outpatient Revenue in FY15:	
298,182 (29.6% of total non-acute hospitals)		83%:17% (total non-acute hospitals = 84%:16%)	
Total Inpatient Discharges:			
28,964 (51.5% of total non-acute hospitals)			



For descriptions of the metrics, please see Technical Appendix.

Key:

- Cohort (Solid blue line)
- Statewide (Dashed orange line)

PSYCHIATRIC HOSPITALS

2015 Hospital Profile

Utilization Trends	Volume of Inpatient Days					
	FY11	FY12	FY13	FY14	FY15	
Arbour Hospital	40,409	40,719	44,642	44,074	42,121	
Baldpate Hospital	14,764	12,224	8,378	13,517	7,576	
BourneWood Hospital	27,246	27,924	27,880	30,903	31,495	
Arbour-Fuller	33,755	30,180	32,149	32,176	31,014	
Arbour-HRI	23,231	23,176	21,591	18,672	19,280	
McLean	57,416	57,988	56,910	58,070	59,988	
Walden Behavioral	13,484	15,377	15,505	16,479	16,554	
Westwood Pembroke	76,027	79,407	80,757	79,849	71,348	
Whittier Pavilion	18,266	18,216	18,792	19,525	18,806	

Utilization Trends	Average Length of Stay (Days)					
	FY11	FY12	FY13	FY14	FY15	
Arbour Hospital	11.5	10.5	11.1	12.2	11.8	
Baldpate Hospital	6.3	6.1	5.5	6.4	5.2	
BourneWood Hospital	7.6	7.6	8.1	8.3	8.3	
Arbour-Fuller	10.2	10.5	11.0	11.0	11.9	
Arbour-HRI	10.9	10.3	9.6	9.4	9.4	
McLean	9.4	9.6	9.5	10.1	10.4	
Walden Behavioral	9.4	9.7	11.0	10.1	10.8	
Westwood Pembroke	10.8	11.2	11.4	10.8	11.3	
Whittier Pavilion	11.6	10.7	10.4	10.2	10.1	

Utilization Trends	Volume of Outpatient Visits					
	FY11	FY12	FY13	FY14	FY15	
Arbour Hospital	28,835	26,953	37,093	38,436	40,470	
Baldpate Hospital	This hospital does not provide outpatient services					
BourneWood Hospital	24,553	25,238	25,771	22,876	27,593	
Arbour-Fuller	13,816	16,520	17,405	16,071	18,410	
Arbour-HRI	15,126	15,060	14,251	13,912	13,493	
McLean	102,756	103,306	104,813	107,244	115,719	
Walden Behavioral	7,806	12,406	13,398	16,820	18,853	
Westwood Pembroke	16,583	15,792	14,219	14,832	20,436	
Whittier Pavilion	0	0	102	2,287	5,338	

Patient Revenue Trends	Net Patient Revenue per Inpatient Day					
	FY11	FY12	FY13	FY14	FY15	
Arbour Hospital	\$699	\$711	\$698	\$723	\$728	
Baldpate Hospital	\$537	\$553	\$636	\$333	\$678	
BourneWood Hospital	\$667	\$747	\$776	\$757	\$753	
Arbour-Fuller	\$641	\$608	\$627	\$650	\$644	
Arbour-HRI	\$718	\$710	\$727	\$738	\$743	
McLean	\$1,055	\$1,052	\$1,111	\$1,156	\$1,184	
Walden Behavioral	\$709	\$731	\$795	\$833	\$1,119	
Westwood Pembroke	\$697	\$697	\$717	\$742	\$747	
Whittier Pavilion	\$839	\$1,042	\$825	\$905	\$834	

Utilization Trends	Total Net Outpatient Revenue (in millions)					
	FY11	FY12	FY13	FY14	FY15	
Arbour Hospital	\$5.1	\$5.6	\$7.3	\$7.4	\$6.4	
Baldpate Hospital	This hospital does not provide outpatient services					
BourneWood Hospital	\$4.0	\$2.3	\$2.5	\$3.1	\$4.3	
Arbour-Fuller	\$3.4	\$4.0	\$4.4	\$4.3	\$4.8	
Arbour-HRI	\$5.2	\$5.2	\$5.2	\$5.2	\$5.0	
McLean	\$38.4	\$43.1	\$40.7	\$40.5	\$45.4	
Walden Behavioral	\$2.2	\$3.1	\$3.6	\$6.1	\$6.1	
Westwood Pembroke	\$7.0	\$7.4	\$7.4	\$7.7	\$7.7	
Whittier Pavilion	\$0.0	\$0.0	\$0.01	\$0.3	\$0.6	

Financial Performance	Total Revenue, Cost, and Profit (Loss) in FY2015				
	Operating Revenue	Total Revenue	Costs	Income (Loss)	Total Margin
Arbour Hospital	\$37.1	\$37.1	\$31.9	\$5.2	14.1%
Baldpate Hospital	\$5.1	\$5.1	\$4.6	\$0.5	10.6%
BourneWood Hospital	\$28.3	\$28.3	\$25.6	\$2.7	9.7%
Arbour-Fuller	\$25.0	\$25.0	\$21.9	\$3.0	12.1%
Arbour-HRI	\$19.4	\$19.4	\$17.9	\$1.5	7.7%
McLean	\$198.8	\$196.8	\$193.8	\$3.0	1.5%
Walden Behavioral	\$26.7	\$26.7	\$26.5	\$0.2	0.9%
Westwood Pembroke	\$61.0	\$61.0	\$52.5	\$8.5	13.9%
Whittier Pavilion	\$18.0	\$18.0	\$18.6	(\$0.5)	-3.0%

For descriptions of the metrics, please see Technical Appendix.