



**Fiscal and Management Control Board  
Transportation Board Room  
10 Park Plaza  
January 8, 2018  
12:00 p.m.  
*MEETING MINUTES***

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**Present:** Chairman Joseph Aiello, Director Steven Poftak, Director Brian Lang and Director Brian Shortsleeve

**Quorum Present:** Yes

**Others Present:** Secretary Pollack, Luis Ramirez, Jeffrey Gonneville, Marie Breen, Owen Kane, Nathan Peyton, Mike Abramo, Jamey Tesler, Jackie Goddard, Paul Brandley, Beth Larkin, Bill Wolfgang, Jessica Casey

**PROCEEDINGS:**

At the call of Chairman Aiello, a meeting of the Fiscal and Management Control Board was called to order 12:10 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

Before the public comment period began, Chair Aiello, Director Poftak, Director Lang and Director Shortsleeve commended MBTA staff for their efforts in keeping the system operating under the extraordinary weather during the last ten days due to the winter snow storm and below-zero temperatures.

Next, Chairman Aiello opened up the public comment session.

The first speaker was Jay Gonzalez, candidate for Governor, who commented on the reliability of the MBTA.

Next, Louise Baxter from TRU also commented on the reliability of the MBTA, workplace modernization and service planning.

Next Chair Aiello read a statement on behalf of Jim O'Brien from the Boston Carmen's Union regarding MBTA Roster Picking.

Next, was the approval of minutes of the December 18, 2017 meeting.

On motion duly made and seconded, it was;

**VOTED: to approve the minutes of the December 18, 2017 meeting, as amended.**

Chairman Aiello called upon General Manager Luis Ramirez to present Agenda Item D, the General Manager's report. Mr. Ramirez discussed the Wollaston Station closure noting it would be closed for 20 months for a complete reconstruction that would make the Red Line fully accessible. Mr. Ramirez concluded with a thank you to the men and women of the MBTA, as well as vendors, contractors and municipal partners, for their coordinated efforts in the storm response, as set forth in the attached document labeled, "GM Report, January 8, 2018." Discussion ensued.

Next, the Chair called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item E, the Report from the Deputy General Manager. Mr. Gonneville updated the Board on the recent snow storm and inclement weather, giving praise to the employees who persevered throughout the entire event. Mr. Gonneville continued going through specific issues and actions taken to keep the system operational. Mr. Gonneville concluded with an update on the recent Mattapan Line collision and the Hingham ferry dock repairs, as set forth in the attached document labeled, "Deputy GM Remarks, January 8, 2018." Discussion ensued.

Next, Chairman Aiello called upon Nathan Peyton, MassDOT's Deputy Chief of Staff to present Agenda Item E, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, "FMCB Public Schedule, January 8, 2018." Discussion ensued.

Chairman Aiello next called upon Deputy Chief Operating Officer of Strategy and Planning Jessica Casey, with contribution from Mr. Gonneville, to present Agenda Item G, a discussion on Workplace Modernization. Ms. Casey noted the system and processes, which have evolved over decades, were inhibiting the ability to improve service delivery and support the workforce. Ms. Casey provided an overview to the Board as to what the project involved including: identifying areas for improvement; sustainable change management and upgrading the system and processes. She further discussed HASTUS software, a powerful

modular solution for bus, subway, streetcar and light rail scheduling and operations used in over 300 sites around the world; the progress made in the last 100 days and going forward over the next 100 days, as set forth in the attached document labeled, "Workforce Modernization Program, January 8, 2018." Discussion ensued.

Next, the Chair called upon Beth Larkin, Assistant General Manager for Capital Delivery and Bill Wolfgang, Director of Vehicle Engineering to present Agenda Items H and I, updates on the Red/Orange Line Procurement and the Red/Orange Line Infrastructure. Before they began, Chair Aiello requested that going forward these subjects should be fully integrated as one presentation.

Next, Mr. Wolfgang began with the monthly update of the Red/Orange Line Procurement providing the Board with the Project Overview; Project Status of the Orange Line; Project Status of the Red Line and Project Status of the Springfield Facility, as set forth in the attached presentation labeled, "Red/Orange Line Vehicle Procurement Project Monthly Update, January 8, 2018." Mr. Wolfgang introduced and thanked Mark DeVito, Technical Project Manager and Mike FitzGerald, Manager Project – Construction, members of the Vehicle Engineering team, for their hard work. Discussion ensued.

Ms. Larkin continued with the Infrastructure Quarterly Update of the Red/Orange Line. Mr. Larkin provided an update to the Board on the progress of the Red/Orange Line Improvement Program as it related to Infrastructure

Improvements necessary to support delivery of the new Red Line and Orange Line vehicles; State of Good Repair Improvements and signal upgrades, as set forth in the attached presentation labeled, "Red/Orange Line Infrastructure Quarterly Update, January 8, 2018." Discussion ensued.

Lastly, Chairman Aiello began the conversation of Agenda Item J, a discussion of the FMCB meeting structure for 2018. The Chair noted that Board members were concerned about the time staff devoted to prepare for the FMCB meetings and were looking for suggestions on how to streamline them going forward. Discussion ensued. Chair Aiello asked that the Secretary, General Manager and Director Poftak report back to the Board on January 29, 2018 for further discussion and proposals.

On motion duly made and seconded, it was by roll call;

Chair Aiello                      Yes

Director Shortsleeve              Yes

Director Poftak                      Yes

Director Lang                      Yes

**VOTED: to adjourn to Executive Session for a discussion of strategy related to real estate, collective bargaining, and litigation, to comply with a general law and non-union personnel at 2:27 p.m.**

**Documents relied upon for this meeting:**

Minutes of December 18, 2017

GM Report, January 8, 2018

Deputy GM Remarks, January 8, 2018

FMCB Calendar, January 8, 2018

Red/Orange Line Vehicle Procurement Project Monthly Update, January 8, 2018

Red/Orange Line Infrastructure Quarterly Update, January 8, 2018

Workforce Modernization Program, January 8, 2018