

# Anna Jaques Hospital - FY2012

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## Community Benefits Mission Statement

The Community Benefits Advisory Committee is established to ensure regular involvement of the community, including that of the representatives of the targeted underserved populations, in the planning and implementation of its Community Benefits Plan.

## Target Populations

Name of Target Population	Basis for Selection	
Residents of Merrimack Valley	Residents of the 17 cities and towns in the greater Merrimack valley within the hospital's service territory.	

## Publication of Target Populations

Marketing Collateral, Annual Report, Website

## Hospital/HMO Web Page Publicizing Target Pop.

[www.ajh.org](http://www.ajh.org)

## Key Accomplishments of Reporting Year

Anna Jaques Hospital provided pedometers to community schools to encourage physical activity. Students had a map within classroom so that they can track their steps and learn about important benefits of walking. Senior dinners provided dinner and a speaker on various health topics to 35 to 40 seniors every other month from area Councils on Aging, (attendance depending upon time of year and number of seniors who have gone to Florida). The hospital also provides speakers to local Councils on Aging for their luncheons and other requests. AJH physicians and staff offered health advice during a ½ hour weekly radio show. The radio show provided health, wellness and disease prevention to the community. The hospital sponsored a mile of the Coastal Trail Coalitions' rail trail. This sponsorship is part of the hospital's efforts to fight obesity and diabetes and promote healthy living by being physically active.

## Plans for Next Reporting Year

Increase education and awareness of childhood obesity within elementary schools. The hospital plans to partner with local elementary schools to educate kids about portion control, healthy eating and increase physical activity. During school nutrition month, kids will be participating in a fruits and veggies challenge. The hospital will provide free screenings of educational healthy films and documentaries to the community. The hospital will sponsor and participate in local farmer's markets so that the community has access to healthy fruits and vegetables. Anna Jaques will offer cancer screenings to the community throughout the year, too. Education for the senior community will continue to grow and expand as we speakers to local Councils on Aging, senior centers and senior living facilities.

## Community Benefits Process

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### Select Community Benefits Process

#### Community Benefits Leadership/Team

The Community Benefits team makes it recommendations to the hospital community benefits manager who provides those recommendations to the hospital's senior management team. The community benefits manager works with all appropriate hospital and volunteer staff to carry out the advisory's recommendations for health improvement initiatives.

#### Community Benefits Team Meetings

The Community Benefits manager worked closely with local organizations to provide recommendations to the hospital's senior

management team. The Community Benefits manager met with hospital staff on a weekly basis to carry out initiatives.

### **Community Partners**

American Heart Association  
American Diabetes Association  
American Red Cross  
Amesbury, Newburyport, Georgetown, Haverhill, Triton Regional, Pentucket, Bradford, and Groveland Schools  
Councils on Aging and senior centers in Salisbury, Amesbury and Newburyport  
Boys and Girls Club, Greater Merrimac Valley  
Greater Newburyport YWCA  
Newburyport Rotary Club  
Amesbury Charitable Healthcare Trust  
Anna Jaques Hospital physicians, nurses and staff  
Amesbury and Newburyport Police Departments  
Newburyport High School At-Risk Student Program  
Newburyport Mother's Club  
Town managers, selectmen, councilmen in Newburyport, Newbury, Rowley, Georgetown, Amesbury, Salisbury, West Newbury  
Jeanne Geiger Crisis Center  
Opportunity Works  
Jennifer Karin, Community Relations Consultant  
The Pettengill House, Inc.  
Coastal Trails Coalition  
Our Neighbor's Table  
Interlocks Salon & Day Spa  
Newburyport High School  
The Newburyport Society for the Relief of Aged Women  
Elder Services of the Merrimac Valley

### **Community Health Needs Assessment**

#### **Date Last Assessment Completed and Current Status**

Most recent assessment: July 2012. The advisory reviewed data from the Massachusetts Department of Health, MassCHIP, Northeast Center for Healthy Communities, and the health of the Merrimac Valley 2003 report, the 2011 Community Health Needs Assessment. The hospital conducts conversations with these organizations and partners each year to determine the most important community needs and respond in a way that fulfills those needs.

#### **Consultants/Other Organizations**

Not Specified

#### **Data Sources**

Hospital, Consumer Group, Interviews, MassCHIP, CHNA

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## **Select Community Benefits Programs**

### **Women's Night Out**

#### **Brief Description or Objective**

A seminar series delivering information on topics including osteoporosis and osteoarthritis, breast health, cardiac care, stress reduction, mental health, proper diet, and exercise, and asthma. Topics are determined based on input from community members.

#### **Program Type**

Community Education

**Target Population**

- **Regions Served:** Other-Northeastern Massachusetts
- **Health Indicator:** Other: Diabetes, Other: Nutrition, Other: Osteoporosis/Menopause, Other: Stress Management, Overweight and Obesity, Physical Activity
- **Sex:** Female
- **Age Group:** Adult
- **Ethnic Group:** Hispanic/Latino, White
- **Language:** English

**Goals**

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
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Provide public health education	Complete
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**Partners**

Partner Name, Description	Partner Web Address
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Anna Jaques Hospital Physicians	<a href="http://www.ajh.org/findaphysician">www.ajh.org/findaphysician</a>
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American Heart Association	<a href="http://www.heart.org">www.heart.org</a>
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American Diabetes Association	<a href="http://www.diabetes.org">www.diabetes.org</a>
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Yoga Center of Newburyport	<a href="http://www.newburyportyoga.com/">http://www.newburyportyoga.com/</a>
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Rasamaya Movement Center	<a href="http://www.rasamaya.com/newburyport/">http://www.rasamaya.com/newburyport/</a>
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Natural High Fitness Club	<a href="http://www.naturalhighfitness.com/">http://www.naturalhighfitness.com/</a>
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**Contact Information**

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**Detailed Description**

Not Specified

**Healthy Snack Corner****Brief Description or Objective**

Children at local schools are encouraged to select healthy snacks each day, tracked on a door size tracking chart. Each week, children receive a healthy snack hero trading card , i.e. "Captain Broccoli" to encourage healthy snacking. Those who read library books about health and fitness sit on special chairs and rugs.

**Program Type**

School/Health Center Partnership

**Target Population**

- **Regions Served:** County-Essex
- **Health Indicator:** Overweight and Obesity
- **Sex:** All
- **Age Group:** All Children
- **Ethnic Group:** Hispanic/Latino, White
- **Language:** English

**Goals**

**Statewide Priority:** Address Unmet Health Needs of the Uninsured

Goal Description	Goal Status
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Reduce obesity among youth	Complete
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**Partners**

Partner Name, Description	Partner Web Address
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Amesbury Charitable Healthcare Trust	
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Charles and  
Marianne  
Small  
Charitable  
Foundation

Cashman Elementary School,  
Amesbury <http://www.amesburyma.gov/CashmanElementary.cfm>

newburyport school district <http://www.newburyport.k12.ma.us/>

triton regional school district <http://www.trsd.net/>

Pentucket Regional School District

Triton Regional School District

#### Contact Information

**Detailed Description** Not Specified

#### How Far Can You Go pedometer program

##### Brief Description or Objective

The pedometer program encourages school children to walk, tracking their steps on a wall size map through historic landmarks across the US. Families, senior citizen centers, school staff, and classrooms currently use the pedometer program.

##### Program Type

School/Health Center Partnership

##### Target Population

- **Regions Served:** County-Essex
- **Health Indicator:** Overweight and Obesity, Physical Activity
- **Sex:** All
- **Age Group:** All Children
- **Ethnic Group:** Hispanic/Latino, White
- **Language:** English

##### Goals

**Statewide Priority:** Not Specified

##### Goal Description

##### Goal Status

Promote healthy exercise Complete

Reduce obesity among youth Complete

#### Partners

##### Partner Name, Description

##### Partner Web Address

American Heart Association  
Amesbury Charitable Healthcare Trust

Bresnahan Elementary <http://www.newburyport.k12.ma.us/bresnahan/>

School Immaculate Conception School	<a href="http://www.icsnewburyport.com/">http://www.icsnewburyport.com/</a>
River Valley Charter School	<a href="http://www.rivervalleycharter.org/">http://www.rivervalleycharter.org/</a>
Brown Elementary School	<a href="http://www.newburyport.k12.ma.us/brown/">http://www.newburyport.k12.ma.us/brown/</a>
Molin Upper Elementary School	<a href="http://www.newburyport.k12.ma.us/molin/">http://www.newburyport.k12.ma.us/molin/</a>
salisbury council on aging	<a href="http://www.salisburyma.gov/coa.html">http://www.salisburyma.gov/coa.html</a>

#### Contact Information

**Detailed Description** Not Specified

### Senior Dinners

**Brief Description or Objective** Dinners are offered to 40 to 50 senior citizens on a monthly basis so that they can have healthy dinner at the hospital, hear a physician speaker and receive health information on a select topic of interest to this population.

**Program Type** Prevention

**Target Population**

- **Regions Served:** Other-Northeastern Massachusetts
- **Health Indicator:** Mental Health, Other: Asthma/Allergies, Other: Cardiac Disease, Other: Chronic Pain , Other: Diabetes, Other: Hearing, Other: Hypertension, Other: Nutrition, Other: Osteoporosis/Menopause, Other: Stress Management, Other: Stroke, Overweight and Obesity, Physical Activity
- **Sex:** All
- **Age Group:** Adult-Elder
- **Ethnic Group:** Black/African American, Hispanic/Latino, White
- **Language:** English

**Goals**  
**Statewide Priority:** Chronic Disease Management in Disadvantage Populations, Promoting Wellness of Vulnerable Populations, Reducing Health Disparity

Goal Description	Goal Status
Provide public health education	Complete

### Partners

Partner Name, Description	Partner Web Address
Anna Jaques Hospital physicians and clinicians	<a href="http://www.ajh.org">www.ajh.org</a>
Amesbury Council on Aging	<a href="http://www.amesburyma.gov/government.cfm?subpage=157896">http://www.amesburyma.gov/government.cfm?subpage=157896</a>
Newburyport Council on Aging	<a href="http://www.cityofnewburyport.com/CouncilonAging.htm">http://www.cityofnewburyport.com/CouncilonAging.htm</a>
Clipper Cardiology	no website

Michelle DeMarco Wilkie  
www.spiritfulliving.com/  
Fran Larkin www.franlarkin.com

#### Contact Information

**Detailed Description** Not Specified

### Teddy Bear Clinic

**Brief Description or Objective** Staff performs "wellness checks" on teddy bears as way to entice children and parents to talk about health care, receive info on hospital services.

**Program Type** Community Education, Direct Services

**Target Population**

- **Regions Served:** Other-Northeastern Massachusetts
- **Health Indicator:** Immunization
- **Sex:** All
- **Age Group:** All Children
- **Ethnic Group:** All
- **Language:** English

#### Goals

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
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Provide public health education	Complete
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#### Partners

Partner Name, Description	Partner Web Address
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Yankee Homecoming, Newburyport	www.yankeehomecoming.com/
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Dr. Alice Mekrebs	no website
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Dr. Daryl Seymour	www.coldenseymourent.com
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#### Contact Information

**Detailed Description** Not Specified

### Resource for Triton Wellness Committee

**Brief Description or Objective** Anna Jaques provides resources, information and physician speakers to the Triton Regional School District Wellness Committee.

**Program Type** School/Health Center Partnership

**Target Population**

- **Regions Served:** Newbury, Rowley, Salisbury
- **Health Indicator:** Immunization, Other: Asthma/Allergies, Other: Nutrition, Other: Safety - Sports, Other: Sexually Transmitted Diseases, Other: Smoking/Tobacco, Other: Stress Management
- **Sex:** All
- **Age Group:** Child-Teen
- **Ethnic Group:** Asian, Black/African American, Hispanic/Latino, White
- **Language:** English

#### Goals

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
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Not Specified	
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#### Partners

Partner Name, Description	Partner Web Address
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Anna Jaques Hospital physicians	www.ajh.org
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**Contact Information**

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**Detailed Description**

Not Specified

**Just Right Kids****Brief Description or Objective**

Teaches pre-school children about portion control, farm to table concept

**Program Type**

Community Education

**Target Population**

- **Regions Served:** Newburyport
- **Health Indicator:** Overweight and Obesity
- **Sex:** All
- **Age Group:** Child-Preschool
- **Ethnic Group:** All
- **Language:** English

**Goals****Statewide Priority:** Promoting Wellness of Vulnerable Populations**Goal Description**

Promote healthy eating and nutrition

**Goal Status**

Complete

**Partners****Partner Name, Description****Partner Web Address**

Mrs. Murrays Nursery school

mapreschools.com

Knoll Edge Nursery School

www.knoll-edge.com

Bright Horizons Newburyport Montessori School

http://brighthorizons.com/newburyport  
www.newburyportmontessori.org**Contact Information**

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**Detailed Description**[Download/View Attachment](#) (55.81 KB)  
File Name: Just Right Kids Curriculum.doc**Newburyport Farmer's Market****Brief Description or Objective**

Anna Jaques Hospital is one of two main sponsors of the Newburyport Farmer's Market. Staff regularly attend and present at the Farmer's Market to ensure that the community has access to healthy, affordable food choices – especially fruits and vegetables. Eating healthy can help reduce people's risk for heart disease, high blood pressure, diabetes, osteoporosis, and several types of cancer, as well as help them maintain a healthy body weight.

**Program Type**

Healthy Communities Partnership

**Target Population**

- **Regions Served:** Other-Northeastern Massachusetts
- **Health Indicator:** Other: Nutrition
- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** English

**Goals****Statewide Priority:** Promoting Wellness of Vulnerable Populations**Goal Description**

Promote healthy eating and nutrition

**Goal Status**

Complete

Provide public health education Complete

**Partners**

Partner Name, Description	Partner Web Address
Newburyport Five Cents Savings Bank	www.newburyportbank.com
the Newburyport Farmer's Market	www.thenewburyportfarmersmarket.org

#### Contact Information

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#### Detailed Description

Not Specified

### Morning Java Radio Show

#### Brief Description or Objective

A weekly 1/2 hour radio show interviewing physicians and community members in order to provide health and wellness, and disease prevention information to the community.

#### Program Type

Community Education

#### Target Population

- **Regions Served:** All Massachusetts
- **Health Indicator:** All
- **Sex:** All
- **Age Group:** Adult
- **Ethnic Group:** All
- **Language:** All

#### Goals

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

#### Goal Description

#### Goal Status

Provide public health education Complete

#### Partners

Partner Name, Description	Partner Web Address
WNB radio	http://www.wnbp.com/
NORTH SHORE 104.5	http://www.northshore1049.com/

#### Contact Information

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#### Detailed Description

Not Specified

### Coastal Trail Coalition Sponsorship

#### Brief Description or Objective

The hospital sponsored a mile of the Coastal Trails Coalition Rail Trail in Amesbury, MA, part of the 30 mile system of trails that connects Salisbury, Amesbury, Newburyport and Newbury. This sponsorship is part of the hospital's efforts to promote healthy living by being physically active.

#### Program Type

Community Participation/Capacity Building Initiative

#### Target Population

- **Regions Served:** Not Specified
- **Health Indicator:** Not Specified
- **Sex:** Not Specified
- **Age Group:** Not Specified
- **Ethnic Group:** Not Specified
- **Language:** Not Specified

#### Goals

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

#### Goal Description

#### Goal Status

Promote healthy exercise Complete

#### Partners

Partner Name, Description	Partner Web Address
Not Specified	

**Contact Information** Not Specified

**Detailed Description** Not Specified

### Breast Cancer Support Group

**Brief Description or Objective** This monthly support group is a gathering where breast cancer patients and survivors can meet and discuss their situation with others who have faced similar issues. The group shares experiences, triumphs, challenges, and friendship.

**Program Type** Support Group

**Target Population**

- **Regions Served:** All Massachusetts
- **Health Indicator:** All, Other: Cancer, Other: Cancer - Breast
- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** English

**Goals**  
**Statewide Priority:** Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide support for breast cancer patients and survivors	Complete

### Partners

Partner Name, Description	Partner Web Address
Not Specified	

**Contact Information** Not Specified

**Detailed Description** Not Specified

### Cancer Support Group

**Brief Description or Objective** Individuals and families affected by cancer are welcome to join the monthly support group. The group is open to anyone coping with a cancer diagnosis so that they can spend time with others facing similar situations. The group provides ongoing support, en

**Program Type** Support Group

**Target Population**

- **Regions Served:** Not Specified
- **Health Indicator:** Other: Cancer
- **Sex:** All
- **Age Group:** Adult
- **Ethnic Group:** All
- **Language:** English

**Goals**  
**Statewide Priority:** Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide support for cancer patients and survivors	Complete

### Partners

Partner Name, Description	Partner Web Address
Not Specified	

**Contact Information** Not Specified

**Detailed Description** Not Specified

### Food Drive

**Brief Description or Objective** The registered nurses of Anna Jaques hospital volunteered their time on January 7, 2012 to

<b>Objective</b>	help restock the shelves of local food pantries after the holidays and were amazed by the generosity of shoppers in Newburyport and Amesbury. The nurses set up shop outside of the Stop & Shop in Amesbury and the Shaw's in Newburyport and handed out lists of what items local food pantries need the most. Shoppers then added some of those items to their own grocery order and handed them off to the nurses on their way out. The nurses filled a few cars with groceries and also collected over \$300 in cash donations. The donations benefitted two local food pantries: The Pettengill House in Salisbury and Our Neighbor's Table in Amesbury.
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<b>Program Type</b>	Community Participation/Capacity Building Initiative,Healthy Communities Partnership,Outreach to Underserved
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<b>Target Population</b>	<ul style="list-style-type: none"><li>• <b>Regions Served:</b> Not Specified</li><li>• <b>Health Indicator:</b> Not Specified</li><li>• <b>Sex:</b> Not Specified</li><li>• <b>Age Group:</b> Not Specified</li><li>• <b>Ethnic Group:</b> Not Specified</li><li>• <b>Language:</b> Not Specified</li></ul>
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<b>Goals</b>
<b>Statewide Priority:</b> Reducing Health Disparity

<b>Goal Description</b>	<b>Goal Status</b>
Provide food and food resources to underserved families	Implemented
Provide food and food resources to underserved families	Complete

### Partners

<b>Partner Name, Description</b>	<b>Partner Web Address</b>
The Pettengill House	<a href="http://www.pettengillhouse.org">www.pettengillhouse.org</a>
Our Neighbors Table	<a href="http://www.ourneighborstable.org/">http://www.ourneighborstable.org/</a>

<b>Contact Information</b>	Not Specified
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<b>Detailed Description</b>	Not Specified
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### Health and Home

<b>Brief Description or Objective</b>	Direct mail magazine to elderly women who may be house bound and underserved in Newbury, Newburyport and Salisbury. Funded by a grant from the Newburyport Society for the Relief of Aged Women.
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<b>Program Type</b>	Direct Services,Grant/Donation/Foundation/Scholarship,Healthy Communities Partnership,Outreach to Underserved
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<b>Target Population</b>	<ul style="list-style-type: none"><li>• <b>Regions Served:</b> Newbury, Newburyport, Salisbury</li><li>• <b>Health Indicator:</b> Other: Elder Care</li><li>• <b>Sex:</b> Female</li><li>• <b>Age Group:</b> Adult-Elder</li><li>• <b>Ethnic Group:</b> All</li><li>• <b>Language:</b> English</li></ul>
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<b>Goals</b>
<b>Statewide Priority:</b> Promoting Wellness of Vulnerable Populations

<b>Goal Description</b>	<b>Goal Status</b>
Provide health education for underserved elderly women	Complete

### Partners

<b>Partner Name,</b>	<b>Partner Web Address</b>
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## Description

Newburyport <http://www.nsraw.org/nsraw.org/Welcome.html>  
Society for the  
Relief of Aged  
Women

**Contact Information** Not Specified

**Detailed Description** Not Specified

## Make One Change Magazine

**Brief Description or Objective** This magazine is directly mailed to 20,000 residents, and distributed through physicians offices, gyms, libraries, schools and hospital events. Articles educate readers on breast health, obesity and weight reduction, healthy eating, cardiovascular health. In the fall 2011 issue, an article educated readers about mammograms and the importance of regular screening for early breast cancer detection.

**Program Type** Community Education

**Target Population**

- **Regions Served:** Amesbury, Georgetown, Groveland, Haverhill, Merrimac, Newbury, Newburyport, Rowley, Salisbury, West Newbury
- **Health Indicator:** All
- **Sex:** All
- **Age Group:** Adult
- **Ethnic Group:** All
- **Language:** English

**Goals**  
**Statewide Priority:** Address Unmet Health Needs of the Uninsured, Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide public health education	Complete

## Partners

Partner Name, Description	Partner Web Address
Newburyport Society for the Relief of Aged Women	

**Contact Information** Not Specified

**Detailed Description** Not Specified

## Heart & Sole High Heel Dash

**Brief Description or Objective** Together with Interlocks Salon & Day Spa, Anna Jaques Hospital hosted the Heart & Sole High Heel Dash for the Newburyport Community. The dash challenged men, women, and kids to a 50-yard dash—in high heels. The event helped raise awareness for women's heart health. During the event, AJH staff reminded women to take care of their hearts, by eating fruits and vegetables every day, not to smoke and to exercise at least three times per week for 30 minutes.

**Program Type** Community Education,Community Participation/Capacity Building Initiative

**Target Population**

- **Regions Served:** Newburyport
- **Health Indicator:** Other: Cardiac Disease
- **Sex:** Female
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** English

**Goals**  
**Statewide Priority:** Chronic Disease Management in Disadvantage Populations, Reducing Health Disparity

Goal Description	Goal Status
Raise awareness and provide information about heart disease	Complete

Promote healthy exercise Complete

**Partners**

<b>Partner Name, Description</b>	<b>Partner Web Address</b>
Interlocks Salon and Day Spa	<a href="http://www.interlockssalon.com/">http://www.interlockssalon.com/</a>

**Contact Information** Not Specified

**Detailed Description** Not Specified

**Newburyport Youth Basketball Camp**

**Brief Description or Objective** Anna Jaques Hospital sponsored the Newburyport Youth Basketball Camp. The annual camp promotes exercise and physical activity among youth.

**Program Type** School/Health Center Partnership

**Target Population**

- **Regions Served:** Newburyport
- **Health Indicator:** Physical Activity
- **Sex:** Female, Male
- **Age Group:** Child-Teen
- **Ethnic Group:** All
- **Language:** English

**Goals**

**Statewide Priority:** Promoting Wellness of Vulnerable Populations

<b>Goal Description</b>	<b>Goal Status</b>
Promote healthy exercise	Complete

**Partners**

<b>Partner Name, Description</b>	<b>Partner Web Address</b>
Newburyport High School	<a href="http://www.newburyport.k12.ma.us/high/">http://www.newburyport.k12.ma.us/high/</a>

**Contact Information** Not Specified

**Detailed Description** Not Specified

**Expenditures**

Program Type	Estimated Total Expenditures for FY2012	Approved Program Budget for 2012										
<a href="#">Community Benefits Programs</a>	<table border="0"> <tr> <td><a href="#">Direct Expenses</a></td> <td>\$514,455</td> </tr> <tr> <td><a href="#">Associated Expenses</a></td> <td>\$2,145</td> </tr> <tr> <td><a href="#">Determination of Need Expenditures</a></td> <td>\$0</td> </tr> <tr> <td><a href="#">Employee Volunteerism</a></td> <td>\$0</td> </tr> <tr> <td><a href="#">Other Leveraged Resources</a></td> <td>\$0</td> </tr> </table>	<a href="#">Direct Expenses</a>	\$514,455	<a href="#">Associated Expenses</a>	\$2,145	<a href="#">Determination of Need Expenditures</a>	\$0	<a href="#">Employee Volunteerism</a>	\$0	<a href="#">Other Leveraged Resources</a>	\$0	\$50,000 *Excluding expenditures that cannot be projected at the time of the report.
<a href="#">Direct Expenses</a>	\$514,455											
<a href="#">Associated Expenses</a>	\$2,145											
<a href="#">Determination of Need Expenditures</a>	\$0											
<a href="#">Employee Volunteerism</a>	\$0											
<a href="#">Other Leveraged Resources</a>	\$0											
<a href="#">Net Charity Care</a>	<table border="0"> <tr> <td><a href="#">HSN Assessment</a></td> <td>\$1,637,063</td> </tr> <tr> <td><a href="#">HSN Denied Claims</a></td> <td>\$20,963</td> </tr> <tr> <td><a href="#">Free/Discount Care</a></td> <td>\$1,246,811</td> </tr> <tr> <td><a href="#">Total Net Charity Care</a></td> <td>\$2,904,837</td> </tr> </table>	<a href="#">HSN Assessment</a>	\$1,637,063	<a href="#">HSN Denied Claims</a>	\$20,963	<a href="#">Free/Discount Care</a>	\$1,246,811	<a href="#">Total Net Charity Care</a>	\$2,904,837			
<a href="#">HSN Assessment</a>	\$1,637,063											
<a href="#">HSN Denied Claims</a>	\$20,963											
<a href="#">Free/Discount Care</a>	\$1,246,811											
<a href="#">Total Net Charity Care</a>	\$2,904,837											

Corporate Sponsorships	\$65,500	
	<b>Total Expenditures</b>	\$3,484,792
<b>Total Patient Care-Related Expenses for FY2012</b>		\$103,394,475
<b>Comments:</b> None		

**Optional Information**

Expenditures	Amount	
<a href="#">Community Service Programs</a>	<a href="#">Direct Expenses</a>	Not Specified
	<a href="#">Associated Expenses</a>	Not Specified
	<a href="#">Determination of Need Expenditures</a>	Not Specified
	<a href="#">Employee Volunteerism</a>	Not Specified
	<a href="#">Other Leveraged Resources</a>	Not Specified

<b>Total Community Service Programs</b>	Not Specified
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<b>Bad Debt:</b>	\$5,429,116 Certified
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<b>IRS 990:</b>	Not Specified
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