

Marlborough Hospital - FY2016

Community Benefits Mission Statement

Marlborough Hospital is committed to improving the health status of all those it serves, reducing health disparities, and promoting wellness of vulnerable populations in collaboration with our community partners.

Target Populations

Name of Target Population	Basis for Selection
Families without health insurance	Community need input: There are still many families in our communities without health insurance
Teens	Community need input: The school systems in our communities have identified the need for communication to and programs for the teen population.
Adults	Community need input: Adult obesity rates in the region were similar to or better than the statewide rate; however, more than one in four Hudson residents are affected by obesity. Education about nutrition and the importance of physical activity was seen as critical to addressing obesity and preventing chronic disease.
Children	Community need input: Youth in some areas also experienced higher rates of obesity than those across the region and the state; although there appears to be a downward trend.

Publication of Target Populations

Marketing Collateral, Annual Report, Website

Hospital/HMO Web Page Publicizing Target Pop.

marlboroughhospital.org

Key Accomplishments of Reporting Year

* Worked with MetroWest Health Foundation, CHNA 7, Hudson Board of Health, Framingham Board of Health, MetroWest Medical Center to complete our Community Health Needs Assessment for 2016.

* Completed the following activities in support of our Community Health Implementation Plan (CHIP). Collaborated with our partners to develop our first CHIP for the area based on our 2013 assessment.

Promote Health and Wellness

* Participated in elementary school physical activity and nutrition programs in the City of Marlborough

- o Walking School Bus makes walking to school safer, more fun and also allows us to promote health and wellness to school age children in our community
- Walked and led warm-up exercise for a total of 180 students and their parents at Richer School

* Organized and hosted injury prevention programs targeted at children
o At Safe Summer Fun Day, children were fitted for free bike helmets by hospital staff and provided with educational activities and materials regarding safety and access to health care. Distributed educational materials in English and Spanish.

- 375 helmets distributed. 1,500 people attended

* Provided assistance for disadvantaged youth to participate in healthy programs

o Offered 2 camp scholarships to Boys & Girls Club – \$500

o Supported Basketball program (700 youth participate) to promote fitness - \$250

* Educated older adults about the risks from falls

o Provided peer groups to support elders with hoarding disorder

* “Take the pledge” program which emphasizes positive life choices that focus on self-esteem, low risk behavior, substance use and abuse, safety

o Immaculate Conception School health fair

- 200 attendees

* Educated community on Women and Heart Disease through lectures held at hospital

- 25 attendees

Access to Care

* Increased insurance coverage by assisting residents of the community in enrolling in Mass Health or other health insurance programs. Assistance is offered in English, Spanish and Portuguese.

* Improved access to care by providing medical services to elders

o Provided glucose and cholesterol screenings at Senator Eldridge Health Senior Conference and distributed educational materials regarding medication reconciliation and chronic diseases

- Over 500 seniors attended with approximately 90 being screened

Build Awareness of Mental Health Issues

o Educated community on mental and behavioral health needs including “Your Breast Cancer Treatment is Over...Now What?”, “When the Blues Move Through – Seniors and Depression, Person-in-Progress – Adolescents and Mental Health

- 12 attendees

* Collaborated with partners on mental health initiatives. Partners included

Marlborough Public Schools, SHINE Initiative, Employment Options, Metrowest Health Foundation and Rotary

- o Held “Why Aren’t We Talking About This? Kids and Mental Health” program - 50 attendees
- o Participated on City of Marlborough Substance Abuse Coalition

* Offered support services by providing meeting facilities to support groups

- o Co-facilitate support group for loved ones of hoarders
- o National Association of Mental Illness held multiple training and education programs

Plans for Next Reporting Year

* Modify Community Health Implementation Plan (CHIP) to incorporate findings and any new initiatives as a result of our 2016 assessment.

* Expand outreach to other communities we serve in addition to Marlborough and Hudson

Build Awareness of Mental Health Issues

* Offer Kids and Mental Health program as part of professional development for school staff including teachers, guidance counselors, nurses, etc.

* Deliver Mental Health Awareness initiatives through partnerships with local schools

* Assist Human Services Coalition with Hoarding Task Force

* Provide community education presentations on addictive behaviors

Access to Care

* Assist residents of the community in enrolling in Mass Health or other health insurance programs. Assistance is offered in English, Spanish and Portuguese.

* Provide medical services to elders such as health screenings in the community

Promote Health and Wellness

* Organize and host injury prevention programs targeted at children

* Deliver “Take the pledge” program for approximately 200 fifth-eight graders at Whitcomb Middle School in Marlborough. The program emphasizes positive life choices that focus on self-esteem, low risk

behavior, substance use and abuse, safety

Community Benefits Process

Select Community Benefits Process

Community Benefits Leadership/Team

- Fran Hurley – Board of Trustees, Chair, Boys & Girls Club of Metrowest (also sits on the UMass Memorial CBAC)
- Ellen Carlucci – VP Marketing and Development, Marlborough Hospital
- Mary Ann Stein – Volunteer Services Director, Marlborough Hospital
- Isabel Skoog – Interpreter Services Supervisor, Marlborough Hospital
- Janice Long – Hudson Council on Aging
- Darren McLaughlin – Wayside Athletic Club and Marlborough Wellness Council
- Trish Pope – Marlborough Council on Aging
- Mary Zakrzewski – Marlborough Public Schools
- Lynn Faust - Marlborough Community Development Corporation
- Toni Wolf – Employment Options
- Julie Dalbec - Marlborough parent, Marlborough Wellness Center
- Sam Wong – Hudson Board of Health
- Lee Waingortin – Hudson Public Schools
- Cathleen Liberty - City of Marlborough

Community Benefits Team Meetings

The Community Benefits Department staff is involved with multiple coalitions and community-based organizations to address programs and issues related to our priority areas. Marlborough Hospital completed a Community Health Needs Assessment (CHA) this year and worked in partnership with MetroWest Health Foundation, Departments of Public Health and others to develop a Community Health Improvement Plan (CHIP). As such, our priorities and Community Benefits Plan align with the CHIP. Community Benefit activities are reported to the Marlborough Hospital Board of Trustees Community Benefits Advisory Committee (CBAC) throughout the year. CBAC met on

January 7, 2016
April 5, 2016
June 8, 2016
September 14, 2016.

As part of the Community Health

Improvement Plan, other meetings were held to address plans for key areas identified in the CHA.

Community Partners

Community Coalition of MetroWest (CHNA 7), Hudson Department of Public Health, Town of Framingham Department of Public Health, MetroWest Health Foundation, MetroWest Medical Center

Community Health Needs Assessment

Date Last Assessment Completed and Current Status

Marlborough Hospital completed a needs assessment in September 2016. Presentation of final results was made to the MetroWest community on November 18, 2016. Priorities have been identified, action steps toward goals are listed and tracked in the Community Health Implementation plan that was developed in conjunction with Community Partners.

Consultants/Other Organizations

HRiA - Human Resources in Action

Data Sources

Community Focus Groups, Hospital, Interviews, Public Health Personnel, Surveys, CHNA

Select Community Benefits Programs

Boys and Girls Clubs of Metrowest

Brief Description or Objective Promote active and healthy living among innercity youth.

Program Type Grant/Donation/Foundation/Scholarship

Target Population

- **Regions Served:** Hudson, Marlborough
- **Health Indicator:** Other: Child Care
- **Sex:** Female, Male
- **Age Group:** Child-Preteen, Child-Primary School
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Reducing Health Disparity

Goal Description	Goal Status
Offer scholarships to camp	2 scholarships provided
Offer scholarships to team participation	1 basketball team sponsored

Partners

Partner Name, Description	Partner Web Address
Boys and Girls Club of Metrowest	www.bgcmetrowest.org
Contact Information	Ellen Carlucci Marlborough Hospital 157 Union St Marlborough Ma 01752 Ellen Carlucci 508-486-5807, ellen.carlucci@umassmemorial.org
Detailed Description	Not Specified

Health Insurance Enrollment

Brief Description or Objective	Marlborough Hospital staffs a department that aids community members in enrolling in the commonwealth connector and SNAP programs.
Program Type	Health Coverage Subsidies or Enrollment
Target Population	<ul style="list-style-type: none">• Regions Served: Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury• Health Indicator: Access to Health Care• Sex: All• Age Group: All• Ethnic Group: All• Language: All

Goals

Statewide Priority: Address Unmet Health Needs of the Uninsured

Goal Description	Goal Status
Increase coverage by assisting community members looking to enroll in Mass Healthcare	492 persons assisted in enrolling in health insurance

Partners

Partner Name, Description	Partner Web Address
Not Specified	
Contact Information	Kelley Horan Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5858, kelley.horan@umassmemorial.org
Detailed Description	Not Specified

Marlborough High School Post Grad program

Brief Description or Objective	We offer opportunities for post grad special needs students who remain for services through their 22nd birthday and are interested in gaining work/life skills.
Program Type	Mentorship/Career Training/Internship
Target Population	<ul style="list-style-type: none">• Regions Served: Marlborough• Health Indicator: Other: Education/Learning Issues• Sex: All• Age Group: Adult• Ethnic Group: All• Language: All

Goals

Statewide Priority: Reducing Health Disparity

Goal Description	Goal Status
Assist special needs young adults in becoming independent by providing opportunities in	16 students participated

the hospital to gain valuable work experience

Partners

Partner Name, Description	Partner Web Address
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Marlborough High School	http://mhs.marlborough.schoolfusion.us/
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Contact Information	Mary Ann Stein Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org
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Detailed Description	Not Specified
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Safe Summer Fun Day

Brief Description or Objective	Annual event where we provide health screenings, fun and interactive educational instruction to children and their families.
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Program Type	Community Education,Community Participation/Capacity Building Initiative
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Target Population	<ul style="list-style-type: none">• Regions Served: Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury• Health Indicator: Other: Child Care, Other: Public Safety• Sex: All• Age Group: All• Ethnic Group: All• Language: All
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Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Distribute a free bike helmet to every child who attends	375 helmets distributed
Injury prevention program targeted at children and families	1500 people attended

Partners

Partner Name, Description	Partner Web Address
Not Specified	

Contact Information	Ellen Carlucci Marlborough Hospital 157 Union St Marlborough MA 01752 508-486-5807, ellen.carlucci@umassmemorial.org
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Detailed Description	Not Specified
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Senior Health Fair

Brief Description or Objective	We participate in the health fair by communicating information about medications and falls in addition to conducting cholesterol screenings and blood pressure checks.
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Program Type	Health Screening
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Target Population	<ul style="list-style-type: none">• Regions Served: Hudson, Marlborough• Health Indicator: Other: Cardiac Disease, Other: Stroke• Sex: All• Age Group: Adult-Elder• Ethnic Group: All• Language: All
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Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Conduct cholesterol and glucose screenings	Screened 85 seniors
Educate our elderly population on medications, falls, stroke, and heart failure.	Served 500 seniors

Partners

Partner Name, Description	Partner Web Address
Senator Jamie Eldridge	senatoreldridge.com

Contact Information	Mary Ann Stein Marlborough Hospital 157 Union St Marlborough MA 01752 508-486-5688, maryann.stein@umassmemorial.org
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Detailed Description	Not Specified
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Young Adult Initiative Board (YAIB)

Brief Description or Objective	The YAIB builds partnerships in the community with many different organizations to enable individuals between the ages of 16 through 24 to become self-sufficient and gain employment.
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Program Type	Community Education,Community Participation/Capacity Building Initiative,Outreach to Underserved
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Target Population	<ul style="list-style-type: none"> • Regions Served: Hudson, Marlborough, Northborough, Southborough • Health Indicator: Other: Education/Learning Issues, Other: Language/Literacy • Sex: All • Age Group: Adult-Young, Child-Teen • Ethnic Group: All • Language: All
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Goals

Statewide Priority: Address Unmet Health Needs of the Uninsured

Goal Description	Goal Status
Provide hospital setting experience for disadvantaged students considering healthcare careers	8 students participated
Aid employment and self-sufficiency of youth by assisting with YAIB activities	Developed online guide for corporations to use for employment
Strengthen disadvantaged youth by providing time and training	3 sessions of individual problem solving for 5 students

Partners

Partner Name, Description	Partner Web Address
Partnership for a Skilled Workforce	pswinc.org

Contact Information	Kim Votruba-Matook Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5810, kimberly.votruba-matook@umassmemorial.org
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Detailed Description	Not Specified
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Human Services Coalition

Brief Description or Objective	Participation on Human Services Coalition. Share information and resources to meet community need.
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Program Type	Community Participation/Capacity Building Initiative
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Target Population	<ul style="list-style-type: none"> • Regions Served: Hudson, Marlborough
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- **Health Indicator:** All
- **Sex:** All
- **Age Group:** Adult-Elder, All Children
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Reducing Health Disparity

Goal Description	Goal Status
Collaborate with other agencies to identify and leverage resources to address needs	40 organizations participate

Partners

Partner Name, Description	Partner Web Address
Marlborough Community Development Corporation	strongcommunity.org

Contact Information Mary Ann Stein Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org

Detailed Description Not Specified

Medication Compliance for Seniors

Brief Description or Objective Presentation on medication adherence and common pitfalls.

Program Type Community Education

Target Population

- **Regions Served:** Hudson, Marlborough
- **Health Indicator:** Other: Alcohol and Substance Abuse
- **Sex:** All
- **Age Group:** Adult-Elder
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide medication and drug interaction information to educate seniors.	6 seniors attended and received a review of their personal medication list

Partners

Partner Name, Description	Partner Web Address
Not Specified	

Contact Information Alex Wilkocki Marlborough Hospital 157 Union St Marlborough, MA 01752, alexander.wilkocki@umassmemorial.org

Detailed Description Not Specified

Walking School Bus

Brief Description or Objective Walk to school with students weekly during the months of September and May to encourage exercise and wellness

Program Type School/Health Center Partnership

Target Population

- **Regions Served:** Marlborough
- **Health Indicator:** Other: Public Safety
- **Sex:** All

- **Age Group:** Child-Preteen, Child-Primary School
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Encourage wellness through exercise at an early age	150 elementary students participated

Partners

Partner Name, Description	Partner Web Address
MPS Wellness Council	http://marlborough.schoolfusion.us/modules/cms/pages.phtml?pageid=312599

Contact Information Mary Ann Stein Marlborough Hospital 157 Union Street Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org

Detailed Description Not Specified

Community Benefits Advisory Committee (CBAC)

Brief Description or Objective The Community Benefits Advisory Committee meets during the year to coordinate the community benefits programs, set objectives and plans for the following year.

Program Type Community Benefits Planning Process

Target Population

- **Regions Served:** Hudson, Marlborough
- **Health Indicator:** Access to Health Care, Mental Health, Physical Activity
- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Assist with defining plans to address community needs as identified in the Community Health Needs Assessment	Provided input to Community Health Needs Assessment and Community Health Implementation Plan. Have identified numerous programs to address needs.

Partners

Partner Name, Description	Partner Web Address
Local Businesses	
Marlborough Public Schools	http://mhs.marlborough.schoolfusion.us/
Hudson Public Schools	https://sites.google.com/a/hudson.k12.ma.us/hps/
Marlborough	http://www.marlborough-

Department of Health ma.gov/gen/MarlboroughMA_BoardHealth/index

Hudson Department of Health <http://www.hudsonhealthdept.org/>

Department of Health

Marlborough Council on Aging http://www.marlborough-ma.gov/Gen/MarlboroughMA_SeniorSrcv/index

Hudson Council on Aging http://www.townofhudson.org/public_documents/hudsonma_coa/index

Contact Information Mary Ann Stein Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org

Detailed Description Not Specified

Community Benefits Operations

Brief Description or Objective Coordination and staffing of Community Benefits program

Program Type Community Benefits Planning Process

Target Population

- **Regions Served:** Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury, Westborough
- **Health Indicator:** Access to Health Care, Mental Health, Other: Elder Care, Other: Nutrition, Other: Safety, Other: Uninsured/Underinsured, Physical Activity, Substance Abuse
- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Address Unmet Health Needs of the Uninsured, Promoting Wellness of Vulnerable Populations, Reducing Health Disparity, Supporting Healthcare Reform

Goal Description	Goal Status
Provide staff to assist in planning and coordinating community events that address needs as determined by assessment	Staffing provided from multiple people.

Partners

Partner Name, Description	Partner Web Address
Not Specified	

Contact Information Mary Ann Stein Marlborough Hospital 157 Union Street Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org

Detailed Description Not Specified

Community Education

Brief Description or Objective A variety of sessions are offered to educate the community on topics in the forefront of health education. These sessions are focused on promoting health and wellness and included joint replacement, cancer treatments and healing through art and nature.

Program Type Community Education

Target Population

- **Regions Served:** Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury, Westborough
- **Health Indicator:** Mental Health, Other: Cancer - Breast, Other: Cardiac Disease, Other: Elder Care

- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide education on healthy aging, mental health for adults and adolescents.	8 programs held with a total of 90 participants

Partners

Partner Name, Description	Partner Web Address
Marlborough Public Schools	http://mhs.marlborough.schoolfusion.us/
Marlborough Council on Aging	http://www.marlborough-ma.gov/Gen/MarlboroughMA_SeniorSrvc/index

Contact Information Ellen Carlucci Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5807, ellen.carlucci@umassmemorial.org

Detailed Description Not Specified

Conference Room Use

Brief Description or Objective Marlborough Hospital allows community groups to use their conference rooms free of charge instead of having to pay room rental fees at area hotels. Groups include Narcotics Anonymous, elder collaborative, National Association of Mental Illness (NAMI), CHNA 7, School to Business, families of hoarders.

Program Type Community Education, Community Participation/Capacity Building Initiative, Health Professional/Staff Training, Support Group

Target Population

- **Regions Served:** Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury, Westborough
- **Health Indicator:** Access to Health Care, Mental Health, Other: Alcohol and Substance Abuse, Other: Elder Care, Substance Abuse
- **Sex:** All
- **Age Group:** All Adults
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Provide meeting space free of charge for support groups including narcotics anonymous, elder collaborative, middle school education and families of hoarders.	Supported 6 groups

Partners

Partner Name, Description	Partner Web Address
National Alliance for Mental Illness	http://namimass.org/tag/nami-metrowest
Marlborough Community	strongcommunity.org

Development Corporation

Contact Information Ann D'Ambra Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5805, annmaria.dambra@umassmemorial.org

Detailed Description Not Specified

Hoarding - ClearPath Task Force

Brief Description or Objective This program offers support for Seniors and their families who struggle with hoarding. Many of these are in low income housing. Increasing awareness of mental health issues is one of our priority areas and hoarding falls in the mental health category.

Program Type Community Education,Community Participation/Capacity Building Initiative,Support Group

Target Population

- **Regions Served:** County-Middlesex, County-Worcester
- **Health Indicator:** Mental Health
- **Sex:** All
- **Age Group:** Adult-Elder
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Promoting Wellness of Vulnerable Populations

Goal Description	Goal Status
Support families who deal with members who hoard	5 meetings
Participate in ClearPath Hoarding task force support groups.	Community Benefits staff participated in 2 support groups.
Educate seniors on the impact hoarding can have on falls.	Supported presentations made at Marlborough Public Library.

Partners

Partner Name, Description	Partner Web Address
Marlborough Community Development Corporation	strongcommunity.org

Contact Information Mary Ann Stein Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5688, maryann.stein@umassmemorial.org

Detailed Description Not Specified

Reality Fair

Brief Description or Objective Marlborough Hospital team members participated in a Health Fair which educated students about health and wellness resources and making health choices.

Program Type Community Participation/Capacity Building Initiative

Target Population

- **Regions Served:** Bolton, Boylston, Hudson, Marlborough, Northborough, Southborough
- **Health Indicator:** Access to Health Care
- **Sex:** All
- **Age Group:** Child-Teen
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Address Unmet Health Needs of the Uninsured

Goal Description	Goal Status
Demonstrate healthy choices to students and let them pledge to make good decisions	265 students participated

Partners

Partner

Name, Partner Web Address

Description

Assabet Valley <http://www.assabettech.com/pages/AssabetValley>
Technical
High School

Contact Information Ellen Carlucci Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5807, ellen.carlucci@umassmemorial.org

Detailed Description Not Specified

Scholarships and Donations

Brief Description or Objective Scholarships given to youth within our service areas to pursue health care careers. Donations given to the underserved such as youth at risk, domestic violence victims and mentally ill.

Program Type Grant/Donation/Foundation/Scholarship

Target Population

- **Regions Served:** Berlin, Bolton, Framingham, Hudson, Marlborough, Northborough, Southborough, Stow, Sudbury, Westborough, Worcester
- **Health Indicator:** All
- **Sex:** All
- **Age Group:** All
- **Ethnic Group:** All
- **Language:** All

Goals

Statewide Priority: Reducing Health Disparity

Goal Description

Provide scholarships to youth
Donate money to a variety of causes that support our community benefit goals of promoting health and wellness and mental health awareness.

Goal Status

3 scholarships given
Provided donations to 7 community-based organizations including those who serve developmentally challenged adults, summer camps for children and women at risk.

Partners

Partner Name, Description Partner Web Address

Greater Marlborough Programs	http://www.icanthrive.org/
Wayside Athletic Club	http://www.waysideathleticclub.com/
Voices Against Violence	http://www.smoc.org/voices-against-violence.php
Northborough/Southborough Baseball	http://northborobaseballsoftball.org/
Marlborough High School	http://mhs.marlborough.schoolfusion.us/
Friendly House	http://www.friendlyhousema.org/
City of Marlborough	http://www.marlborough-ma.gov/Gen/index

Contact Information Ellen Carlucci Marlborough Hospital 157 Union St Marlborough, MA 01752 508-486-5807, ellen.carlucci@umassmemorial.org

Detailed Description Not Specified

Expenditures

Program Type	Estimated Total Expenditures for FY2016	Approved Program Budget for 2016
Community Benefits Programs	Direct Expenses \$259,961 Associated Expenses Not Specified Determination of Need Expenditures Not Specified Employee Volunteerism Not Specified Other Leveraged Resources Not Specified	\$250,000 *Excluding expenditures that cannot be projected at the time of the report.
Net Charity Care	HSN Assessment \$875,644 HSN Denied Claims \$151,129 Free/Discount Care \$-16,031 Total Net Charity Care \$1,010,742	
Corporate Sponsorships	Not Specified	
	Total Expenditures \$1,270,703	
Total Patient Care-Related Expenses for FY2016		\$71,191,416
Comments: None		

Optional Information

Expenditures	Amount
Community Service Programs	Direct Expenses Not Specified Associated Expenses Not Specified Determination of Need Expenditures Not Specified Employee Volunteerism Not Specified Other Leveraged Resources Not Specified
Total Community Service Programs	Not Specified
Bad Debt:	Not Specified Not Specified
IRS 990:	Not Specified