

Clinton Hospital is a non-profit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. It is a member of UMass Memorial Health Care. On October 1, 2017, it merged with Health Alliance Hospital to become Health Alliance-Clinton Hospital. Though it was only responsible for 1% of total regional discharges, it treated 37% of Organic Mental Health Disturbances cases and 31% of the Degenerative Nervous System excluding MS cases in FY17. It reported a total margin of -17.1%, below the cohort median of 3.8%.

Overview / Size	
Hospital System Affiliation:	UMass Memorial Health Care
Change in Ownership (FY13-17):	Merged w HealthAlliance 10/1/17
Total Staffed Beds:	41, among the smaller acute hospitals
% Occupancy:	57.1%, < cohort avg. (66%)
Special Public Funding:	ICB°
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.97, > cohort avg. (0.92); < statewide (1.12)

Financial	
Inpatient NPSR per CMAD:	\$7,316
Change FY16-FY17:	-24.1%
Inpatient:Outpatient Revenue in FY17:	29%:71%
Outpatient Revenue in FY17:	\$16,111,507
Change FY16-FY17:	5.9%
Total Revenue in FY17:	\$25,628,000
Total Surplus (Loss) in FY17:	(\$4,373,000)

Payer Mix	
Public Payer Mix:	69.4% (HPP* Hospital)
CY16 Commercial Statewide Relative Price:	0.89
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Fallon Community Health Plan Tufts Associated HMO, Inc.

Utilization	
Inpatient Discharges in FY17:	963
Change FY16-FY17:	-1.8%
Emergency Department Visits in FY17:	14,119
Change FY16-FY17:	-0.8%
Outpatient Visits in FY17:	18,541
Change FY16-FY17:	6.1%

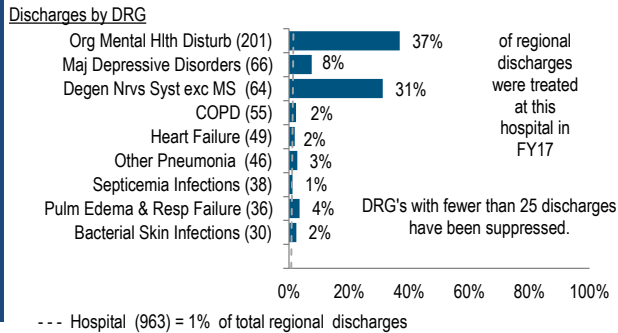
Quality	
Readmission Rate in FY16:	17.9%
Change FY12-FY16 (percentage points):	0.2
Early Elective Deliveries Rate:	Not Available

At a Glance

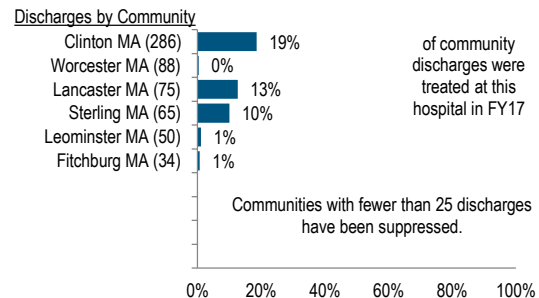
Services

Quality

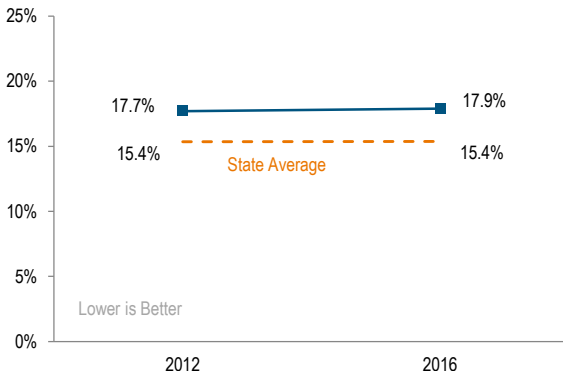
What were the most common inpatient cases (DRGs) treated at the hospital in FY17? What proportion of the region's cases did this hospital treat for each service?



Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



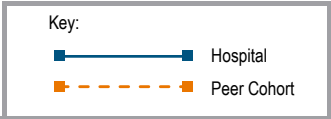
How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

For descriptions of the metrics, please see the technical appendix.

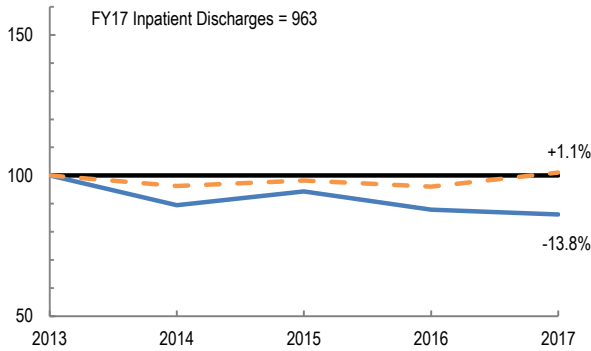
2017 HOSPITAL PROFILE: CLINTON HOSPITAL

Cohort: Community High Public Payer Hospital

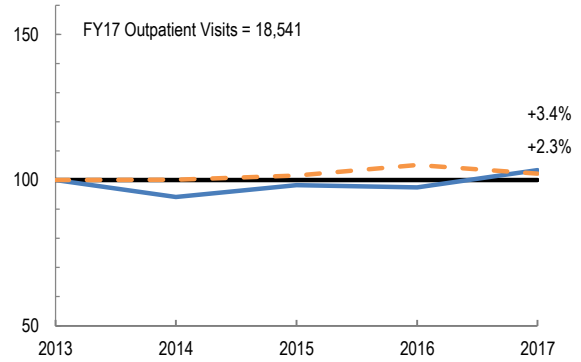


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

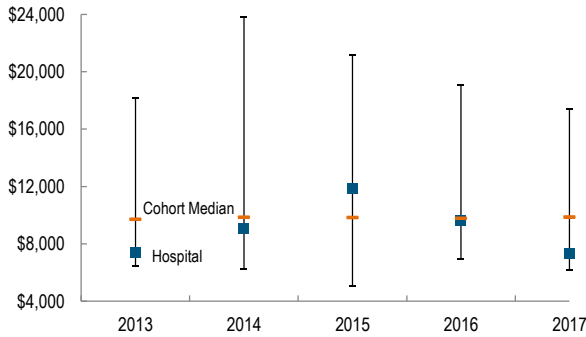


How has the volume of the hospital's outpatient visits changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)

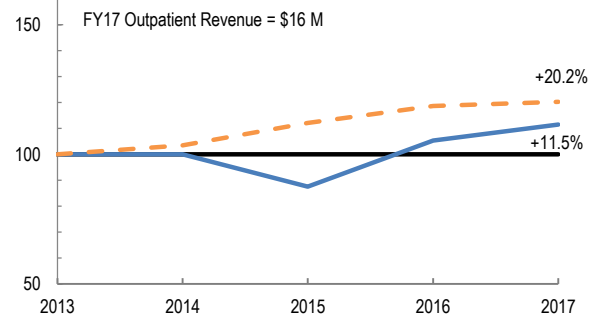


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY13 and FY17, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY13, and how does this compare to the hospital's peer cohort median? (FY13=100)



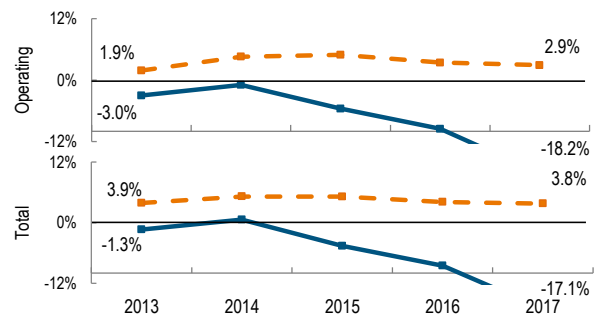
Financial Performance

How have the hospital's total revenue and costs changed between FY13 and FY17?

Revenue, Cost, & Profit/Loss (in millions)

FY	2013	2014	2015	2016	2017
Operating Revenue	\$ 23.7	\$ 26.5	\$ 26.4	\$ 26.7	\$ 25.3
Non-Operating Revenue	\$ 0.4	\$ 0.4	\$ 0.3	\$ 0.3	\$ 0.3
Total Revenue	\$ 24.1	\$ 26.9	\$ 26.7	\$ 27.0	\$ 25.6
Total Costs	\$ 24.4	\$ 26.8	\$ 27.9	\$ 29.3	\$ 30.0
Total Profit (Loss)	\$ (0.3)	\$ 0.2	\$ (1.2)	\$ (2.3)	\$ (4.4)

What were the hospital's total margin and operating margins between FY13 and FY17, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.

° For more information on Infrastructure and Capacity Building (ICB) special funding, please contact the Massachusetts Executive Office of Health and Human Services (EOHHS).