

## Organization Information

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**Organization Name:** Dana-Farber Cancer Institute  
**Address:** 450 Brookline Avenue, BP-111  
**City, State, Zip:** Boston, Massachusetts 02215-5450  
**Website:** www.dana-farber.org  
**Contact Name:** Anne L. Levine  
**Contact Title:** Vice President of External Affairs  
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**Phone:** (617) 632-4433  
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**Contact Address:** 450 Brookline Avenue, BP-111  
(Optional, if different from above)  
**City, State, Zip:** Boston, Massachusetts  
(Optional, if different from above)

**Organization Type:** Hospital  
**For-Profit Status:** Not-For-Profit  
**Health System:** Not Specified  
**Community Health Network Area (CHNA):** Alliance for Community Health (Boston/Chelsea/Revere/Winthrop)(CHNA 19),  
**Regions Served:** All Massachusetts,

## Mission and Key Planning/Assessment Documents

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### **Community Benefits Mission Statement:**

Dana-Farber Cancer Institute's community outreach mission contributes to the Institute's goal of advancing the understanding, diagnosis, care, treatment, cure, and prevention of cancer and related diseases by:

- \* Ensuring that patients from diverse backgrounds receive equitable cancer care and treatment, including but not limited to, education about the importance of clinical trials participation
- \* Establishing quantifiable, evidence-based, and sustainable programs in cancer prevention focusing on at-risk, underserved and diverse populations
- \* Providing expertise in cancer care to city and state health departments, community-based agencies and health care providers.

### **Target Populations:**

Name of Target Population	Basis for Selection
Medically underserved communities in the Boston area	Addressing health disparities in medically underserved populations
Black women with breast cancer	Improving mortality rates of Black women diagnosed with breast cancer
Vulnerable patient populations, including Black and Asian residents, with disproportionately higher levels of cancer burden and risk.	Reducing cancer-related health disparities by streamlining diagnosis, treatment, and education for medically underserved patients with suspected malignancies
Patients with low socioeconomic status, limited English proficiency, or other healthcare access barriers	Addressing healthcare access barriers to improve access to timely and comprehensive care

All Boston residents, with the goal of reaching those at highest risk for skin cancer	Reducing skin cancer risk and incidence
Underrepresented youth and adults	Providing pathways to employment and mentoring opportunities for underrepresented youth and adults
Residents at risk for lung cancer	Increasing access to tobacco control/smoking cessation and lung cancer screening
Women 40 years of age or older in the Boston area, including those who are medically underserved	Improving access to mammography screening
Residents of community development corporation in Roxbury	Increasing access to cancer prevention education and wellness programming

**Publication of Target Populations:**

Marketing Collateral, Annual Report, Website

**Community Health Needs Assessment:**

**Date Last Assessment Completed:**

The 2020-2023 Cancer CHNA was completed in September 2020.

**Data Sources:**

Community Focus Groups, Hospital, Interviews, MA Population Health Information Tool (PHIT), Other, Public Health Personnel, Surveys, Boston Public Health Commission

**CHNA Document:**

[CANCER-CHNA-REPORT-2019.PDF](#)

**Implementation Strategy:**

**Implementation Strategy Document:**

[CHNA-IMPLEMENTATION-PLAN \(2\).PDF](#)

**Key Accomplishments of Reporting Year:**

\* Continued to sustain and enhance existing Dana-Farber programs that reduce cancer disparities by providing cancer-related education and screening to Boston-area residents, including Dana-Farber's Mammography Van/Breast Health Education Program and the Sun Safety Education and Screening Program, among others.

\* Conducted the first ever citywide Community Health Needs Assessment and implementation plan for the City of Boston through the shared efforts of the Boston CHNA/CHIP Collaborative.

\* Conducted a cancer-specific community health needs assessment that provides a deeper analysis of the needs and experiences of cancer patients, survivors, and caregivers across the cancer continuum.

\* Worked closely with community partners, including Boston Medical Center, Union Capital Boston, Enhance Asian Community on Health (EACH), Boston Public Health Commission, and Whittier Street Health Center to implement focus groups for cancer patients, survivors, and caregivers for Dana-Farber's Cancer CHNA.

\* Developed new partnership with Union Capital Boston focused on promoting cancer prevention and survivorship in Dana-Farber's priority neighborhoods and strengthening Dana-Farber's engagement in the community.

\* Successfully implemented 3-year partnership initiative to strengthen health equity and wellness efforts at Madison Park Development Corporation, engaging over 315 residents in educational workshops and outreach events and approximately 130 residents in healthy cooking and physical activity classes.

\* Continued to provide lung cancer screening and tobacco cessation counseling to patients at Whittier Street Health Center and Dimock Health Center.

\* Enrolled 331 Sun Safety program participants in a program evaluation initiative to assess the impact of sun safety education on hat and sunscreen use, which will be used to strengthen the program curriculum.

**Plans for Next Reporting Year:**

\* Dana-Farber will continue to fully implement the approved Determination of Need Community Health Initiative

(CHI) Plan and leverage community investment opportunities to ensure comprehensive access to cancer care and mitigate health-related social needs that impact care, such as housing stabilization initiatives to prevent homelessness among patients undergoing cancer treatment.

\* Dana-Farber will continue to partner with the Boston CHNA/CHIP Collaborative to implement citywide efforts that address the social determinants of health and other priorities for collective action.

\* Dana-Farber will continue to sustain efforts that streamline the diagnosis and treatment of breast, gynecologic, and skin cancers to shorten time to resolution and reduce cancer-related disparities among vulnerable patient populations.

\* Dana-Farber will implement a full redesign of mammography and breast health education services provided in the community to increase breast cancer early detection rates among medically underserved populations in Boston.

**Self-Assessment Form:** [Hospital Self-Assessment Form - Year 1](#)

## Community Benefits Programs

### Breast Health Education and Outreach

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	<p>Individual education at mammography screening sites has been shown to improve adherence to annual screening. To that end, the DFMV Program employs a bilingual (English/Spanish) breast health educator who is available on site to provide information and answer questions about early detection, healthy lifestyle choices to reduce cancer risk, and timely follow-up. Additionally, the educator helps to increase awareness of the DFMV in the community by working with current and potential community partners to provide residents with breast health information and mammography referrals at health fairs and educational workshops.</p> <p>To increase the reach and effectiveness of the Breast Health Education and Outreach Program, a lay breast health advisor (LHA) curriculum and training program was also piloted in FY17 and continues in its third year of implementation. Through this program, community members are trained by the breast health educator as LHAs, with a focus on breast cancer, screening guidelines, and health promotion and outreach strategies. LHAs are engaged through continuous learning opportunities and invitations to participate in community outreach activities with the breast health educator.</p>
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Professional/Staff Training, Prevention,
<b>Program Contact Information</b>	Magnolia Contreras, MSW, MBA, DFCI 450 Brookline Ave, 10 BP, 1st floor Boston, MA 02215-5450

#### Program Goals:

Goal Description	Goal Status	Goal Type	Time Frame
Increase awareness of the DFMV in the community and facilitate mammography referrals at health fairs and educational workshops.	In FY19 the Breast Health Educator staffed 21 van days, 13 health fairs, 6 workshops, and 12 partnership events. 16 women were referred for screening mammograms as a result of community outreach and education efforts.	Process Goal	Year 3 of 3
Implement Lay Breast Health Advisor (LHA) curriculum and training program to increase the reach and impact of the Breast Health Education and Outreach Program.	In FY19 the Breast Health Educator continued to provide ongoing training and support to DFCI Lay Breast Health Advisors, resulting in their participation at 9 community outreach events. In FY19, Dana-Farber partnered with Enhance Asian Community on Health (EACH) to train 7 bilingual Chinese and Cantonese-speaking peer health promoters. A total of 61 community residents have been trained since the start of the LHA program.	Process Goal	Year 3 of 3

Provide education about early detection, healthy lifestyle choices to reduce cancer risk, and timely follow-up.	In FY19, 1,086 individuals received breast health education on Dana-Farber's Mammography Van or at a community outreach event.	Process Goal	Year 3 of 3
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<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Other: Cancer - Breast,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Boston,</li> <li>• <b>Environments Served:</b> Urban,</li> <li>• <b>Gender:</b> Female,</li> <li>• <b>Age Group:</b> Adult,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Numerous community health centers and community-based partners	Not Specified

**Cancer Care Equity Program at Whittier Street Health Center**

<b>Program Type</b>	Community-Clinical Linkages
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	The Cancer Care Equity Program (CCEP) seeks to to reduce cancer-related health disparities among diverse and medically complex patient populations by providing streamlined access to education, screening, rapid diagnostic testing, treatment and patient navigation services. The CCEP also aims to unite disparities-related research across the Institute and support established outreach and educational programs.
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Screening, Physician/Provider Diversity, Prevention, Research,
<b>Program Contact Information</b>	Magnolia Contreras 450 Brookline Ave, 10BP, 111, Boston, MA 02215 617-632-3462

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Decrease time to resolution for patients seen at the WSHC clinic to less than 21 days.	In FY19, the median number of days from initial appointment to diagnostic resolution for patients seen at the WSHC clinic was 7.1 days for patients with a cancer diagnosis, which far exceeds the goal of 21 days to resolution set at the program's launch.	Outcome Goal	Year 3 of 3
Provide streamlined access to education, screening, rapid diagnostic testing, treatment and patient navigation services.	In FY19, 62 new patient consults and 11 follow-up visits were performed.	Outcome Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Access to Health Care, Other: Cancer, Other: Smoking/Tobacco, Other: Uninsured/Underinsured, Tobacco Use,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Boston,</li> <li>• <b>Environments Served:</b> Urban,</li> <li>• <b>Gender:</b> All,</li> </ul>

- **Age Group:** Adult,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Whittier Street Health Center	www.wshc.org

**Center for Community-Based Research**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	The Center for Community-Based Research (CCBR) conducts research aimed at cancer prevention and control, with a particular emphasis on the development, evaluation, and dissemination of effective interventions. This research program has a special focus on reducing racial/ethnic and socio-economic disparities in cancer risk.
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Professional/Staff Training, Prevention, Research,
<b>Program Contact Information</b>	Sarah Minsky DFCI 450 Brookline Ave, LW7th floor, Boston, MA 02215

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Conduct research to inform the development, evaluation, and dissemination of effective intervention approaches for cancer prevention and control.	Ongoing	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Access to Health Care, Environmental Quality, Other: Cancer, Other: Smoking/Tobacco, Tobacco Use,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> All Massachusetts,</li> <li>• <b>Environments Served:</b> All,</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All Adults,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> LGBT Status, Refugee/Immigrant Status,</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Lawrence Community Health Center	Not Specified
Numerous partners across the state	Not Specified
YWCA Lawrence, MA	Not Specified

**Community Development/City of Boston Support**

<b>Program Type</b>	Total Population or Community-Wide Interventions
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<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Dana-Farber contributes to efforts that support patients and their families and strengthen the community at large, such as providing lodging support to pediatric oncology patients and making payments in lieu of taxes (PILOT) to the City of Boston to support services that benefit the community.
<b>Program Hashtags</b>	Not Specified
<b>Program Contact Information</b>	Magnolia Contreras DFCI 450 Brookline Ave, 10BP, 111 Boston, MA 02215 617-632-3462

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Contribute to efforts that support patients and families and strengthen the community at large.	1). Dana-Farber continues to provide a limited number of low cost rooms that serve as a home away from home for pediatric oncology patients and their families. 2). Dana-Farber continues to make payments in lieu of taxes (PILOT) to the City of Boston to support important services that benefit the community. 3). Dana-Farber supports local community development efforts, such as affordable housing and community revitalization, through contributions to qualifying partners under the state's Community Investment Tax Credit Program.	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	Built Environment, Housing,
<b>Health Issues</b>	Other: Cancer, Social Determinants of Health-Affordable Housing,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> All Massachusetts,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
American Cancer Society Hope Lodge	Not Specified

**Community Outreach and Partnerships**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Dana-Farber provides community outreach and education about cancer prevention, screening, early detection, and survivorship to residents in Boston neighborhoods. Dana-Farber also works closely with community partners to address broader issues that go beyond the cancer continuum, such as healthy eating and physical activity, through collaboration on partnership initiatives. For example, Dana-Farber provides health and wellness programming to residents of Madison Park Development Corporation (MPDC) and supports MPDC's health equity and wellness initiatives.
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Professional/Staff Training, Health Screening, Prevention,
<b>Program Contact Information</b>	Becca Walmer DFCI 450 Brookline Avenue, BP 1st Floor Boston, MA 02215 617-632-9381

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Provide cancer prevention education and screening to community residents.	In FY19, a total of 3,354 individuals were reached across all our programs through 147 community education, outreach, and screening events.	Process Goal	Year 3 of 3
Implement 3-year partnership to strengthen health and wellness efforts at MPDC	Successfully implemented third year of 3-year partnership initiative, engaging over 315 residents in educational trainings, workshops and outreach events. Approximately 130 residents were engaged in healthy cooking and physical activity classes sponsored by Dana-Farber and led by Daily Table and MPDC's Dewitt Center.	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Other: Cancer, Other: Cancer - Breast, Other: Cancer - Cervical, Other: Cancer - Lung, Other: Cancer - Skin, Other: Nutrition, Other: Sexually Transmitted Diseases, Other: Smoking/Tobacco, Tobacco Use,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Boston, Boston-Allston, Boston-Chinatown, Boston-Dorchester, Boston-Downtown, Boston-East Boston, Boston-Hyde Park, Boston-Jamaica Plain, Boston-Mattapan, Boston-Mission Hill, Boston-Roxbury, Boston-South Boston, Boston-South End, Revere, Waltham,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All Adults, Child-Teen,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Boston Fire Department	Not Specified
Boston Public Schools Health and Wellness Department	Not Specified
Boston-area community health centers	Not Specified
Madison Park Development Corporation	Not Specified
Roxbury Tenants of Harvard	Not Specified
Daily Table	Not Specified
Community Servings	Not Specified
Inquilinos Boricuas en Accion	Not Specified

**Dana-Farber Cancer Institute Mammography Suite at Whittier Street Health Center**

<b>Program Type</b>	Direct Clinical Services
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Dana-Farber's Mammography Suite at Whittier Street Health Center in Roxbury, MA provides digital mammography screening, interpreted by board-certified radiologists with extensive experience in mammography.
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Screening, Prevention,
<b>Program Contact Information</b>	Tia Goodman DFCI, 450 Brookline Ave, Boston, MA 02215 617-632-7296

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Decrease breast cancer morbidity and mortality and increase survival rates through early detection.	In FY19, Dana-Farber's mammography suite at WSHC provided 618 mammograms to women. Since program inception in October 2013, the mammography suite has provided over 4,200 mammograms to more than 2,200 unique patients. For every 1,000 mammograms conducted at the suite, approximately three women are diagnosed with breast cancer. A total of 13 breast cancer diagnoses have been confirmed for patients originally screened at the mammography suite since program inception.	Outcome Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Access to Health Care, Other: Cancer - Breast,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Boston-Roxbury,</li> <li>• <b>Environments Served:</b> Urban,</li> <li>• <b>Gender:</b> Female,</li> <li>• <b>Age Group:</b> Adult,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Whittier Street Health Center	Not Specified

**Dana-Farber's Mammography Van Program**

<b>Program Type</b>	Direct Clinical Services
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Dana-Farber's Mammography Van Program provides digital screening mammograms and breast health education to women 40 years of age and older. Although any woman who is medically eligible is welcome on the van, priority populations include women who are low-income, elderly, immigrant, and non-English speaking. Skilled, board-certified mammography technologists from Dana-Farber perform the exams and films are interpreted by board-certified radiologists with extensive experience dedicated to mammography. During their appointment, patients are able to speak with a health educator about the importance of being screened for breast cancer and steps they can take to reduce their risk of developing the disease. Ultimately, the program aims to decrease breast cancer morbidity and mortality among medically underserved women and increase survival rates for those diagnosed with breast cancer.
<b>Program Hashtags</b>	Community Education, Community Health Center Partnership, Health Screening, Prevention,
<b>Program Contact Information</b>	Tia Goodman DFCI 450 Brookline Ave Boston, MA 02215 617-632-7696

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase access to mammography screening for women 40 years of age and older.	In FY19, Dana-Farber's Mammography Van provided 1,752 mammograms. Since program inception in April 2002, Dana-Farber's Mammography Van has provided more than 48,000 mammograms to over 21,000 unique patients. 11.2% of van patients served this year had their baseline (first-ever) mammograms on the van.	Process Goal	Year 3 of 3
	157 breast cancer diagnoses have been confirmed for		

Decrease breast cancer morbidity and mortality and increase survival rates through early detection.	patients originally screened on Dana-Farber's Mammography Van since the program's inception. For every 1,000 mammograms conducted on the van, three women are diagnosed with breast cancer (0.32% diagnosed).	Outcome Goal	Year 3 of 3
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<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Access to Health Care, Other: Cancer - Breast, Other: Uninsured/Underinsured,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Boston, Boston-East Boston, Brockton, Framingham, Natick, Quincy, Waltham,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> Female,</li> <li>• <b>Age Group:</b> Adult,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Whittier Street Community Health Center	Not Specified
Dimock Community Health Center	Not Specified
Southern Jamaica Plain Community Health Center	Not Specified
Joseph Smith Community Health Center	Not Specified
Bowdoin Street Community Health Center	Not Specified
Neponset Health Center	Not Specified
Charles River Community Health	Not Specified
Brockton Neighborhood Health Center	Not Specified
MGH Charlestown HealthCare Center	Not Specified
Geiger Gibson Community Health Center	Not Specified
Manet Community Health Center	Not Specified
Brookside Community Health Center	Not Specified
South End Community Health Center	Not Specified
Latino Health Insurance Program, Inc.	Not Specified

**Patient and Family Programs and Services**

<b>Program Type</b>	Access/Coverage Supports
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Dana-Farber offers a variety of services to patients and their families to help address the challenges that accompany a cancer diagnosis, such as patient navigation and support groups. The Patient Navigation Program addresses cultural, language, transportation, and other challenges as a way to improve timely and effective care for patients seen in

the gynecology and breast cancer programs at Dana-Farber and Brigham and Women's Cancer Centers. Patient Navigators are bilingual in English and Spanish and available to work with any patient in the program's target population whose socioeconomic status or limited English proficiency may be a potential barrier to screening or follow-up care. The Breast Patient Navigator is available to support patients at the BWH Comprehensive Breast Health Center and Dana-Farber/Brigham and Women's Cancer Center, and the GYN Patient Navigator is available to support patients seen at the BWH Pap Smear Evaluation Center (PSEC).

**Program Hashtags** Not Specified

**Program Contact Information** Magnolia Contreras DFCI 450 Brookline Avenue, 10 BP, 111 Boston, MA 02215 617-632-3462

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Provide patient navigation services to streamline the diagnosis and treatment of breast and gynecologic cancers.	In FY19, a total of 406 patients were served by the Patient Navigation Program.	Process Goal	Year 3 of 3

**EOHHS Focus Issues** Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,

**DoN Health Priorities** N/A,

**Health Issues** Mental Health, Other: Bereavement, Other: Cancer, Other: Cultural Competency, Other: Homebound, Other: Hospice, Other: Nutrition, Other: Stress Management, Other: Uninsured/Underinsured,

**Target Populations**

- **Regions Served:** All Massachusetts,
- **Environments Served:** Not Specified
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
American Cancer Society	Not Specified
Massachusetts Melanoma Foundation	Not Specified
Pancreas Foundation	Not Specified
Prostate Health Education Network (PHEN)	Not Specified

**Statewide Initiatives**

**Program Type** Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization** No

**Program Description** Dana-Farber continues to participate actively in city and statewide efforts to identify cancer control priorities and opportunities for greatest impact in addressing cancer incidence, morbidity, mortality, and survivorship issues.

**Program Hashtags** Not Specified

**Program Contact Information** Anne Levine DFCI 450 Brookline Ave, BP 1st Floor Boston, MA 02215

**Program Goals:**

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Goal Description	Goal Status	Goal Type	Time Frame
Identify cancer control priorities and opportunities for greatest impact in addressing disparities in cancer incidence, morbidity, mortality and survivorship issues.	Ongoing	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Other: Cancer,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> All Massachusetts,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> Adult, Children,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Boston Public Health Commission	<a href="http://www.bphc.org">www.bphc.org</a>
Massachusetts Comprehensive Cancer Prevention & Control Network	<a href="http://www.mass.gov/eohhs/gov/departments/dph/programs/community-health/cancer-prev-and-control/">http://www.mass.gov/eohhs/gov/departments/dph/programs/community-health/cancer-prev-and-control/</a>
Boston CHNA/CHIP Collaborative	Not Specified

**Sun Safety Education and Screening Program**

<b>Program Type</b>	Direct Clinical Services
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	The Sun Safety Education and Screening Program is a comprehensive initiative that provides free skin cancer prevention education and screening to community residents and those at highest risk for skin cancer through the Blum Family Resource Van. The purpose of this program is to reduce the incidence and prevalence of skin cancer, one of the most common forms of cancer. The program utilizes an evidence-based curriculum developed by the Dana-Farber Center for Community-Based Research, which includes an informative quiz and biometric demonstrations of skin damage resulting from unprotected sun exposure. The program takes place at venues such as community events and local beaches.
<b>Program Hashtags</b>	Community Education, Health Screening, Mentorship/Career Training/Internship, Prevention,
<b>Program Contact Information</b>	Sabrina Gonzalez DFCI, 450 Brookline Ave, 10 BP, Boston, MA 02215 617-632-2614

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Provide community members access to free skin cancer prevention education and screening services.	In FY19, 1,659 community members were reached through education and screening events, with an average of 59 participants per event. The program provided services at five local beaches, including Nantasket Beach, Carson Beach, Revere Beach, Nahant Beach, and Wollaston Beach.	Process Goal	Year 3 of 3
	In FY19, 685 participants were screened by a		

Reduce risk of skin cancer and melanoma mortality rates through early detection and prevention.	dermatologist and 131 people were referred for follow-up appointments, with 63 participants referred for a biopsy. The majority of biopsy recommendations were due to a presumptive diagnosis of basal cell carcinoma, squamous cell carcinoma, or melanoma.	Outcome Goal	Year 3 of 3
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<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	N/A,
<b>Health Issues</b>	Access to Health Care, Other: Cancer, Other: Cancer - Skin,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> All Massachusetts,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All Adults, Child-Teen,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
IMPACT Melanoma (Melanoma Foundation of New England)	Not Specified
Salem State University	Not Specified
United States Postal Service	Not Specified
Waltham High School	Not Specified
Judge Baker's Children's Center	Not Specified
Massachusetts Department of Conservation and Recreation	Not Specified
Boston, Waltham, and Dedham Fire Departments	Not Specified
YMCA Roxbury	Not Specified
Madison Park Development Corporation	Not Specified

**The Dana-Farber/Harvard Cancer Center Initiative to Eliminate Cancer Disparities (DF/HCC IECD)**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	The Dana-Farber/Harvard Cancer Center develops and collaborates on programming in a variety of areas aimed at reducing the unequal burden of cancer in partnership with the Faith-Based Cancer Disparities Network and other community-based organizations. Early in its history, the consortium created the Initiative to Eliminate Cancer Disparities (IECD) to maximize the acceptance and desirability of cancer research in communities that have traditionally experienced significant disparities in cancer care. The DF/HCC IECD focuses on four key programmatic areas: a) community engagement, b) minority student training, recruitment, and faculty development in cancer-related sciences and their clinical applications, c) increasing minority enrollment in cancer clinical trials, and d) enhancing cultural competency throughout DF/HCC institutions. The DF/HCC IECD is also the convener of the Patient Navigator Network (PNN).
<b>Program Hashtags</b>	Community Education, Mentorship/Career Training/Internship, Physician/Provider Diversity, Research,
<b>Program Contact Information</b>	Karen Burns-White 450 Brookline Ave, 10BP, 3rd floor Boston, MA 02215

**Program Goals:**

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Goal Description	Goal Status	Goal Type	Time Frame
Support the engagement and education of under-represented students interested in cancer-related research.	Since the program's inception, the Dana-Farber/Harvard Cancer Center (DF/HCC) Initiative to Eliminate Cancer Disparities (IECD) has placed over 500 students in research positions in basic, clinical, nursing, and population sciences within each of the seven DF/HCC institutions.	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	Education,
<b>Health Issues</b>	Other: Cancer, Other: Cultural Competency, Social Determinants of Health-Education/Learning,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> All Massachusetts,</li> <li>• <b>Environments Served:</b> Not Specified</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All Adults,</li> <li>• <b>Race/Ethnicity:</b> All, Black/African American,</li> <li>• <b>Language:</b> All,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Boston area Community Health Centers.	Not Specified
Boston Ministerial Alliance and member congregations	www.BMABoston.org
Faith-Based Cancer Disparities Network	Not Specified
Univeristy of Massachusetts Boston	www.umb.edu

**Tobacco Treatment Program at Whittier Street Health Center**

<b>Program Type</b>	Direct Clinical Services
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	The Tobacco Treatment Program serves patients of Whittier Street Health Center in Roxbury by providing individual tobacco cessation counseling.
<b>Program Hashtags</b>	Community Health Center Partnership, Prevention,
<b>Program Contact Information</b>	Sabrina Gonzalez DFCI 450 Brookline Ave, 10 BP, 1st floor Boston, MA 02215-5450 617.632.2614

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Support individuals in quitting or reducing tobacco use.	In FY19, the Tobacco Treatment Program received 180 referrals and provided a total of 128 individual tobacco cessation counseling sessions to 45 patients. 39 participants were able to reduce their total number of cigarettes smoked per day, and 12 of those reported being able to quit completely.	Outcome Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes, Substance Use Disorders,
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<b>DoN Health Priorities</b>
<b>Health Issues</b>
<b>Target Populations</b>

N/A,  
 Other: Cancer - Lung, Substance Addiction-Smoking/Tobacco Use,  
 • **Regions Served:** Boston, Boston-Roxbury,  
 • **Environments Served:** Not Specified  
 • **Gender:** All,  
 • **Age Group:** Adult,  
 • **Race/Ethnicity:** All,  
 • **Language:** All,  
 • **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Whittier Street Health Center	www.wshc.org

**Workforce Development and Community Programs**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Dana-Farber's Office of Workforce Development connects underrepresented and underserved adults and youth in the Boston area to intensive and comprehensive opportunities for educational employment and mentoring.
<b>Program Hashtags</b>	Mentorship/Career Training/Internship, Physician/Provider Diversity,
<b>Program Contact Information</b>	Candace Burns-Johnson DFCI 450 Brookline Ave, DA-1A21, Boston, MA 02215 617-632-8115

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Encourage underrepresented students of color to explore and pursue careers in health and science through the summer internship program, school-to-career training activities, and school-based events.	In FY19, a total of 62 students from Boston Public High schools participated in a college and career readiness training program, which included internship placements, college tours, and career readiness workshops. Dana-Farber also continues to participate actively in school-to-career programs with the Boston Private Industry Council (PIC), as well as a number of school and community-based events, including Fenway High School's Annual Career Fair.	Process Goal	Year 3 of 3

<b>EOHHS Focus Issues</b>
<b>DoN Health Priorities</b>
<b>Health Issues</b>
<b>Target Populations</b>

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,  
 Employment,  
 Other: Education/Learning Issues,  
 • **Regions Served:** Boston,  
 • **Environments Served:** Not Specified  
 • **Gender:** All,  
 • **Age Group:** Adult, Adult-Young, Child-Teen,  
 • **Race/Ethnicity:** All,  
 • **Language:** All,  
 • **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Boston Private Industry Council	Not Specified
Boston Public Schools	Not Specified
Fenway High School	Not Specified

John D. O'Bryant School of Math & Science	Not Specified
Madison Park Technical Vocational High School	Not Specified
Sociedad Latina's Health Careers for Youth	Not Specified
The Partnership, Inc.	Not Specified
UMASS Boston	Not Specified
YWCA Training Inc.	Not Specified

## Expenditures

**Total CB Program Expenditure** **\$5,150,030.00**

CB Expenditures by Program Type	Total Amount	Subtotal Provided to Outside Organizations (Grant/Other Funding)
Direct Clinical Services	\$899,334.00	Not Specified
Community-Clinical Linkages	Not Specified	Not Specified
Total Population or Community-Wide Interventions	\$412,000.00	Not Specified
Access/Coverage Supports	\$2,810,644.00	Not Specified
Infrastructure to Support CB Collaborations Across Institutions	\$1,028,052.00	\$335,875.00

CB Expenditures by Health Need	Total Amount
Chronic Disease with a Focus on Cancer, Heart Disease, and Diabetes	\$5,150,030.00
Mental Health/Mental Illness	Not Specified
Housing/Homelessness	Not Specified
Substance Use	Not Specified
Additional Health Needs Identified by the Community	Not Specified

Other Leveraged Resources \$3,012,822.00

Net Charity Care Expenditures	Total Amount
HSN Assessment	\$9,810,017.00
HSN Denied Claims	\$1,637,523.00
Free/Discount Care	\$10,035,913.00
Total Net Charity Care	\$21,483,453.00

**Total CB Expenditures:** \$29,646,305.00

Additional Information	Total Amount
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**Net Patient Service Revenue:** \$1,158,406,778.00

**CB Expenditure as**

**Percentage of Net Patient Services Revenue:** 2.55%

**Approved CB Program Budget for FY2020:** \$6,000,000.00

(\*Excluding expenditures that cannot be projected at the time of the report.)

Unreimbursed medicare services and unreimbursed medicaid services totals: \$72,337,124

**Comments (Optional):**

The AG's Office in FY19 allowed for the inclusion of interpreter services expenditures, and this resulted in a small increase in direct CB expenditures from FY18 to FY19.

**Optional Information**

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**Hospital Publication Describing CB Initiatives:** Not Specified

**Bad Debt:** Not Specified

**Bad Debt Certification:** Not Certified

**Optional Supplement:** Not Specified